

UNIT-I

2/may/2019

Canonical form

Max

\leq

$x_i \geq 0$ \rightarrow non -ve restriction

Standard form

Max z

b_1, b_2, \dots +ve right side (+ve)

$x_i \geq 0$

$x_i \geq 0$

1) Max $z = 4x_1 + 3x_2$

$x_1 + 4x_2 \leq 2$ less than or = means add one variable S_1

$x_2 + 3x_1 = 1$

$x_1 - 3x_2 \geq 1$ greater than or = means less one variable $-S_2$

Soln:

Max $z = 4x_1 + 3x_2$

$x_1 + 4x_2 + S_1 = 2$ \rightarrow slack

$x_2 + 3x_1 = 1$

$x_1 - 3x_2 - S_2 = 1$

\rightarrow surplus.

Simplex method

$$\text{Max } z = 4x_1 + 10x_2$$

$$2x_1 + x_2 \leq 50$$

$$2x_1 + 5x_2 \leq 100$$

$$2x_1 + 3x_2 \leq 90 \text{ \& } x_1, x_2 \geq 0$$

s_1, s_2, s_3 are slack variable

$$\text{Max } z = 4x_1 + 10x_2 + 0s_1 + 0s_2 + 0s_3$$

subject to constraints

$$2x_1 + x_2 + s_1 = 50$$

$$2x_1 + 5x_2 + s_2 = 100$$

$$2x_1 + 3x_2 + s_3 = 90$$

CB \rightarrow

Cost for

the basis

$y_B \rightarrow$ Variable

			C_j	4	10	0	0	0
CB	y_B	x_B	x_1	x_2	s_1	s_2	s_3	
0	s_1	50	2	1	1	0	0	
0	s_2	100	2	5	0	1	0	
0	s_3	90	2	3	0	0	1	

z_j 0 0 0 0 0 0 0
 \uparrow to find z_j

$z_j - c_j$ 0 -4
 Multiply $CB \times x_B +$
 $+10 \uparrow$ next next
 Select most value Value.

$$Q = \min \left(\frac{XB_i}{a_{ij}} \right)$$

$$\frac{50}{1} = 50$$

$$\frac{100}{5} = 20 \quad *$$

$$\frac{90}{3} = 30$$

Find minimum value

20 is min

5 is pivotal element

To make pivotal element as 1 and others

as 0.

x_2 enters the basis

S_2 leaves the basis

Formula

old eqn \times -

$\left(\begin{matrix} \text{column} \\ \text{coefficient} \end{matrix} \right) \times$ New pivot eqn.

	C_j		4	10	0	0	0
CB	YB	XB	x_1	x_2	SP	S_2	S_3
0	S_1	30	$8/5$	0	1	$-1/5$	0
10	x_2	20	$2/5$	1	0	$1/5$	0
0	S_3	30	$4/5$	0	0	$-3/5$	1
$Z_j = CB \times C_j + CB \times C_j$							
Z_i		200	4	10	0	2	0

$$z_j - c_j \quad 200 \quad 0 \quad 0 \quad 0 \quad 2 \quad 0$$

$$\text{All } z_j - c_j \geq 0$$

soln is optimal

$$\text{Max } z = 200$$

$$x_1 = 0 \quad x_2 = 20$$

90	2	3	0	0	1
60	6/5	3	0	3/5	0
30	4/5	0	0	-3/5	1

$$\text{Max } z = 3x_1 + 2x_2 + 5x_3$$

$$\text{Sub to } x_1 + 4x_2 \leq 420$$

$$\text{Constraint } 3x_1 + 2x_3 \leq 460$$

$$x_1 + 2x_2 + x_3 \leq 430$$

$$\text{Max } z = 3x_1 + 2x_2 + 5x_3 + 0s_1 + 0s_2 + 0s_3$$

$$x_1 + 4x_2 + s_1 = 420$$

$$3x_1 + 2x_3 + s_2 = 460$$

$$x_1 + 2x_2 + x_3 + s_3 = 430$$

	C_j		3	2	5	0	0	0
CB	YB	XB	x_1	x_2	x_3	s_1	s_2	s_3
0	s_1	420	1	4	0	1	0	0
0	s_2	460	3	0	(2)	0	1	0
0	s_3	430	1	2	1	0	0	1

$$Z_j = 0 \quad 0 \quad 0 \quad 0 \quad 0 \quad 0 \quad 0 \quad 0 \quad 0$$

$$Z_j - C_j = 0 \quad -3 \quad -2 \quad -5 \quad 0 \quad 0 \quad 0$$

$$C_j = 3 \quad 2 \quad 5$$

CB	YB	XB	x_1	x_2	x_3	s_1	s_2	s_3
0	s_1	420	1	4	0	1	0	0
5	x_3	230	3/2	0	1	0	1/2	0
0	s_3	200	-1/2	(2)	0	0	1/2	1

$$Z_j = 1150 \quad 15/2 \quad 0 \uparrow \quad 5 \quad 0 \quad 5/2 \quad 0$$

$$Z_j - C_j = 1150 \quad 9/2 \quad -2 \quad 0 \quad 0 \quad 5/2 \quad 0$$

$\theta \text{ Min } \frac{X_{B1}}{a_{ij}}$
 $\frac{-1/2}{2/1} = -1/4$
 $\frac{-1/2 \times 2}{1} = -1$
 $\frac{-1/2 \times 1/2}{-1/2} = 1/4$
 $460/2 = 230$
 $430/1 = 430$

X_2 enters S_3 leaves the basis
 $\theta \quad 420/4 = 105$
 $200/2 = 100$

	C_j		3	2	5	0	0	0	
CB	YB	X_B	X_1	X_2	X_3	S_1	S_2	S_3	θ
0	S_1	20	2	0	0	1	1	-2	
5	X_3	230	3/2	0	1	0	1/2	0	
2	X_2	100	-1/4	1	0	0	-1/4	1/2	

Z_j	1350	7	2	5	0	2	1	
$Z_j - C_j$	1350	4	0	0	0	2	1	
O.E	420	1	4	0	1	0	0	
N.E	400	-1	4	0	0	-1	2	
	20	2	0	0	1	1	-2	

All $z_j - c_j \geq 0$ The soln is optimal

$$\text{Max } z = 1350$$

$$x_1 = 0$$

$$x_2 = 100$$

$$x_3 = 230$$

③ solve the following lpp by simplex method.

$$\text{minimize } z_1 = 8x_1 - 2x_2$$

$$-4x_1 + 2x_2 \leq 1$$

$$5x_1 - 4x_2 \leq 3 \quad \& \quad x_1, x_2 \geq 0$$

convert to max.

$$\text{Min } z = -\text{Max } (-z) = -\text{max } z^*$$

$$\text{Max } z^* = -8x_1 + 2x_2$$

sub to
constraint

$$-4x_1 + 2x_2 \leq 1$$

$$5x_1 - 4x_2 \leq 3$$

			C_j	-8	2	0	0	
CB	YB	XB	x_1	x_2	s_1	s_2		
0	s_1	1	-4	2	1	0	0	0
0	s_2	3	5	-4	0	1	0	1/2
	Z_j	0	0	0	0	0	0	
	$Z_j - C_j$	0	8	-2	0	0	0	

$$C_j \quad -8 \quad 2 \quad 0 \quad 0$$

CB	YB	XB	x_1	x_2	s_1	s_2
2	x_2	1/2	-2	1	1/2	0
0	s_2	5	-3	0	2	1

$$Z_j \quad 1 \quad -4 \quad 2 \quad 1 \quad 0$$

$$Z_j - C_j \quad 1 \quad 4 \quad 0 \quad 1 \quad 0$$

$$\text{Max } Z = 1$$

$$x_1 = 0 \quad x_2 = 1/2$$

$$\text{Min } Z = -1$$

$$x_1 = 0 \quad x_2 = 1/2$$

$$OE \quad 3 \quad 5 \quad -4 \quad 0 \quad 1$$

$$LAPPE \quad 2 \quad -8 \quad 4 \quad 2 \quad 0$$

(add.)

$$5 \quad -3 \quad 0 \quad 2 \quad 1$$

(X) pm.

(X) sm

Primal - dual problem

1) Obj \leq constraint

2) Min \geq

Max means Min

Obj \rightarrow to constraint

\leq to \geq
row to column

column to row

(P)

①

$$\text{Max } F = x_1 + 2x_2 + x_3$$

$$2x_1 + x_2 - x_3 \leq 2$$

$$-2x_1 + x_2 - 5x_3 \geq -6$$

$$4x_1 + x_2 + x_3 \leq 6 \quad x_1, x_2, x_3 \geq 0$$

Max means \leq but ② contains

greater than to change \leq by $-$

$$\text{Max } F = x_1 + 2x_2 + x_3$$

$$2x_1 + x_2 - x_3 \leq 2$$

$$2x_1 - x_2 + 5x_3 \leq 6$$

$$4x_1 + x_2 + x_3 \leq 6$$

$$\text{Min } W = 2y_1 + 6y_2 + 6y_3$$

$$2y_1 + 2y_2 + 4y_3 \geq 1$$

$$y_1 - y_2 + y_3 \geq 2$$

$$-y_1 + 5y_2 + y_3 \geq 1$$

$$2) \text{ Max } z = 3x_1 - x_2 + x_3$$

$$4x_1 - x_2 \leq 8$$

$$\text{Sub to } 8x_1 + x_2 + x_3 \geq 12$$

$$\infty \cdot 5x_1 - 6x_3 \leq 13$$

$$\text{Max } z = 3x_1 - x_2 + x_3$$

$$4x_1 - x_2 + 0x_3 \leq 8$$

$$-8x_1 - x_2 - x_3 \leq -12$$

$$5x_1 + 0x_2 - 6x_3 \leq 13$$

$$\text{Min } W = 8y_1 - 12y_2 + 13y_3$$

Sub to
constor

$$4y_1 - 8y_2 + 5y_3 \geq 3$$

$$-y_1 - y_2 \geq -1$$

$$-y_2 - 6y_3 \geq 1$$

DUAL SIMPLEX METHOD

① Min $Z = 2x_1 + x_2$

Sub to $\begin{cases} 3x_1 + x_2 \geq 3 \\ 4x_1 + 3x_2 \geq 6 \\ x_1 + 2x_2 \geq 3 \end{cases}$

Convert to max.

Min $Z = -\text{Max}(-Z)$

Max $Z = -2x_1 - x_2$

$-3x_1 - x_2 \leq -3$

$-4x_1 - 3x_2 \leq -6$

$-x_1 - 2x_2 \leq -3$

$C_j \quad -2 \quad -1 \quad 0 \quad 0 \quad 0$

CB	YB	XB	x_1	x_2	s_1	s_2	s_3
0	s_1	-3	-3	-1	1	0	0
0	s_2	-6	-4	-3	0	1	0
0	s_3	-3	-1	-2	0	0	1

$Z_j \quad 0 \quad 0 \quad 0 \quad 0 \quad 0 \quad 0 \quad 0$

$C_j - Z_j \quad 0 \quad 2 \quad 1 \quad 0 \quad 0 \quad 0 \quad 0$

x_1 enters the basis
 s_2 leaves the basis

$$\max \left\{ \frac{z_j - c_j}{a_{ik}} \mid a_{ik} < 0 \right\}$$

$$\max \left\{ \frac{2}{-4}, \frac{1}{-3} \right\}$$

$$= \max \left\{ \frac{-1}{2}, \frac{1}{3} \right\}$$

$$-0.5, 0.33$$

~~max~~ value

max

	C_j		-2	-1	0	0	0
CB	Y_B	X_B	x_1	x_2	s_1	s_2	s_3
0	s_1	-1	-5/3	0	1	-1/3	0
-1	x_2	2	4/3	1	0	-1/3	1
0	s_3	1	5/3	0	0	-2/3	0
	Z_j	-2	-4/3	-1	0	1/3	0
	$Z_j - C_j$	-2	2/3	0	0	1/3	0

$$\max \left\{ \frac{z_j - c_j}{a_{ik}} \right\} = \max \left\{ \frac{2/3}{-5/3}, \frac{1/3}{-1/3} \right\}$$

$$= \max \left\{ -2/5, -1 \right\}$$

max value

C_B	Y_B	C_j	X_1	X_2	S_1	S_2	S_3
-2	X_1	3/5	1	0	-3/5	-1/5	0
-1	X_2	6/5	0	1	4/5	-1/5	0
0	S_3	0	0	1	1	-1/3	1
Z_j		12/5	-2	-1	2/5	1/3	0
$Z_j - C_j$		12/5	0	0	2/5	1/3	0
2		4/3	1	0	-1/3	0	
4/5		4/3	0	-4/5	-4/5	0	
2 - 4/5		0	1	4/5	-1/3 + 4/5	0	
1	S_1	5/3	0	0	-2/3	1	
5/3 NPE	S_2	5/3	0	-1	-1/3	0	
		0	0	1	-1/3	1	

$$\text{Max } z^* = \frac{12}{5}$$

$$x_1 = \frac{3}{5} \quad x_2 = \frac{6}{5}$$

$$\text{Min } z = \frac{-12}{5}$$

$$x_1 = 3/5 \quad x_2 = 6/5$$

In dual x_B must be positive

If $z_j - c_j$ comes, it fails
can't procedure.

over unit I

$$A \begin{pmatrix} 1 & 7 & 3 & 4 \\ 5 & 6 & 4 & 5 \\ 7 & 2 & 0 & 3 \end{pmatrix}$$

$$\text{col II} \geq \text{col III}$$

col II is dominated by col III

omit col II

$$\begin{matrix} & \text{I} & \text{III} & \text{IV} \\ \begin{pmatrix} 1 & 3 & 4 \\ 5 & 4 & 5 \\ 7 & 0 & 3 \end{pmatrix} \end{matrix}$$

$$\text{I row} \leq \text{II row}$$

RI dominated by row II

omit Row I

$$\text{col III} \leq \text{col IV}$$

omit IV

$$\begin{pmatrix} 5 & 4 \\ 7 & 0 \end{pmatrix}$$

$$5x + 4(1-x) = 7x + 0$$

$$5x + 4 - 4x = 7x$$

$$x + 4 = 7x$$

$$6x = 4$$

$$x = 4/6 = x/3$$

$$\textcircled{2} \begin{pmatrix} 18 & 4 & 6 & 4 \\ 6 & 2 & 13 & 7 \\ 11 & 5 & 17 & 3 \\ 7 & 6 & 12 & 2 \end{pmatrix}$$

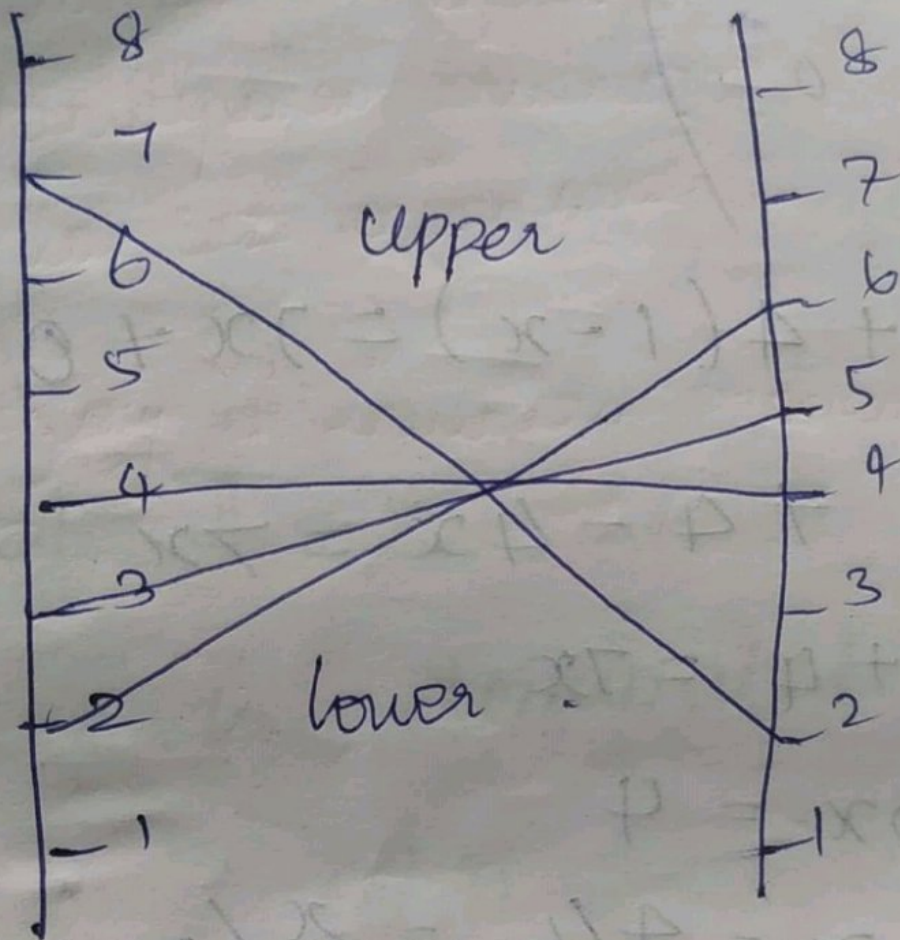
$$\begin{pmatrix} 4 & 4 \\ 2 & 7 \\ 5 & 3 \\ 6 & 2 \end{pmatrix}$$

1 to 2 axis
2 to 1 axis

Upper = min
Lower = max

Axis I

Axis II



$$2 \times 105 = 210 + 1150$$

$$\begin{array}{r} 1150 \\ 210 \\ \hline \end{array}$$

$$1360$$

$$\begin{array}{r} 1 \\ 105 \\ 2 \\ \hline \end{array}$$

$$210$$

$$\begin{array}{r} 230 \\ 5 \\ \hline \end{array}$$

$$1150$$

$$2 \times \frac{1}{4} = \frac{2}{4} = \frac{1}{2}$$

$$5 \times \frac{1}{4} = \frac{5}{4}$$

$$\frac{1}{2} + \frac{5}{4}$$

8

$$\frac{1}{2} = \frac{4}{8} = \frac{4}{8} +$$

$$\frac{5}{4} \times \frac{2}{2} = \frac{10}{8}$$

$$\begin{array}{r} 7 \\ \hline 4 \end{array}$$

$$\frac{7}{4}$$

1) A project is defined as combination of inter related activities all of which must be executed in a certain order to achieve a set goal.

A systematic scientific approach has become a necessity for such projects. So a number of methods applying network scheduling techniques has been developed programme Evaluation Review Technique [PERT] and critical Path method. are two of the main techniques using projects.

Main functions of project :-

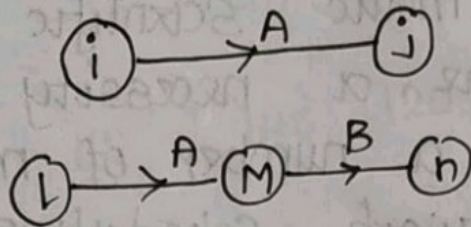
planning,
scheduling,
controlling.

Basic terminologies :-

Activity :

Activity is a task or an item of work to be done in a project. An activity consumes resources like time, money, labour etc. An activity is

represented by an arrow with a node at the beginning and a node at the end indicating the start and termination of activity. Nodes are represented by circles



Here A is the immediate predecessor of B and B is the immediate successor of A.

Notation:

$A < B$ and
 $B > A$

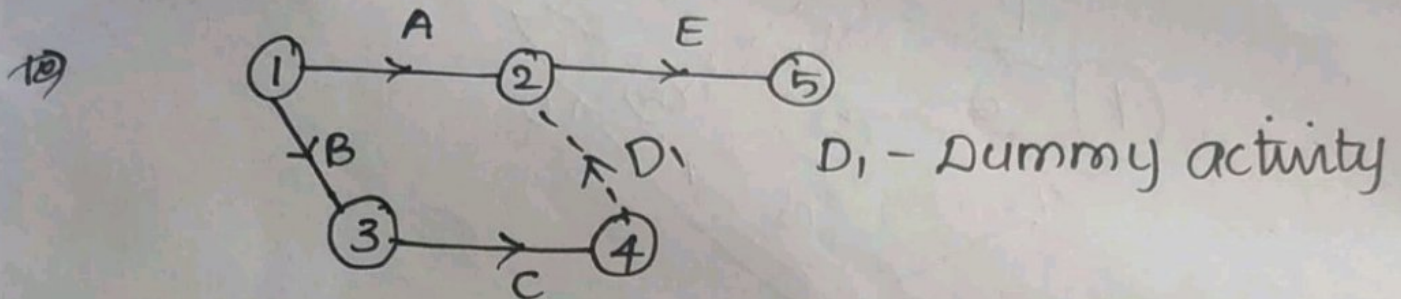
DUMMY ACTIVITY:

If the project contains two or more activities which have some of their immediate predecessors in common then there is a need for dummy activity.

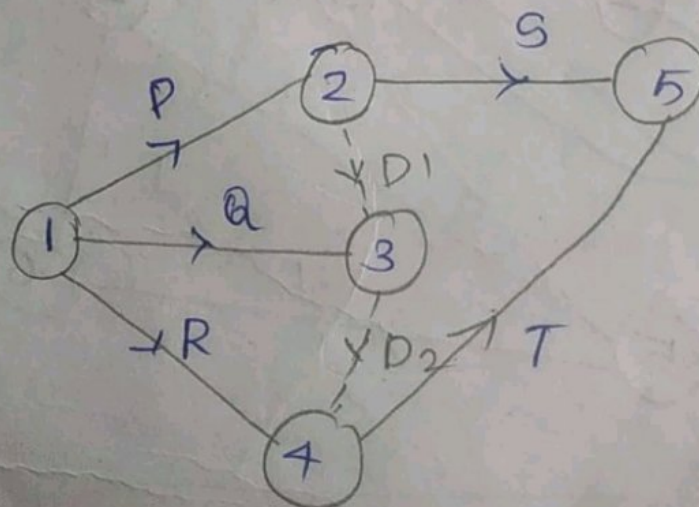
It is an imaginary activity which does not consume any resource which serves the

Purpose of indicating the predecessor or successor relationship clearly in any activity on arrow diagram

Eg:

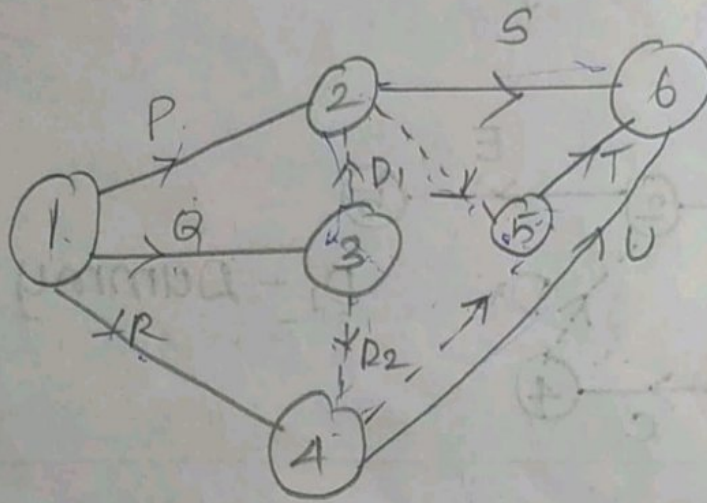


1) If there are 5 activities P, Q, R, S and T such that P, Q, R have no immediate predecessors but S and T have immediate predecessor of P, Q and Q, R respectively represent the situation by a network.



2) Activity : P Q R S T U

predecessor : - - - P, Q P, R Q, R

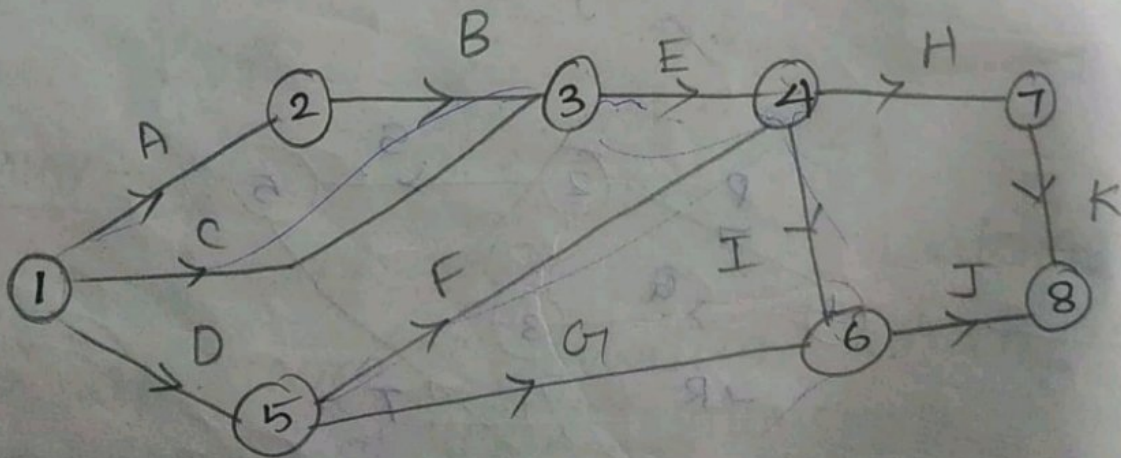


3) Draw the network for the following.

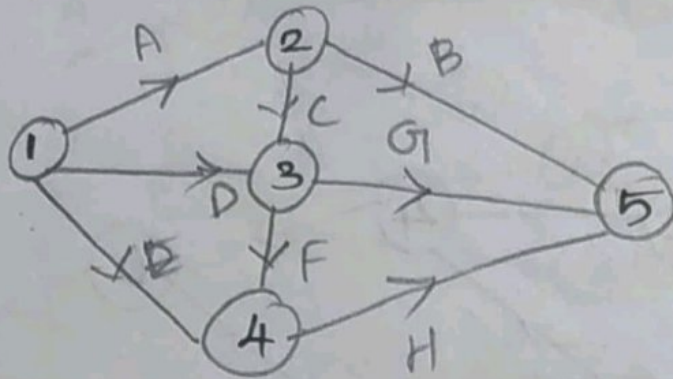
A, C, D can start simultaneously

$E \rightarrow B, C$; $F, G \rightarrow D$; $H, I \rightarrow E, F$;

$J \rightarrow I, G$; $K \rightarrow H$; $B \rightarrow A$



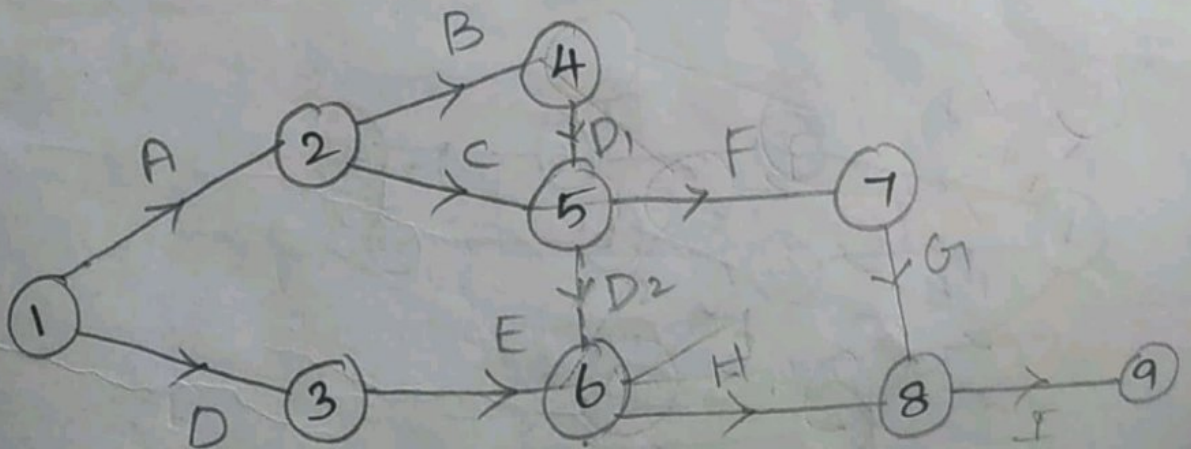
4) Construct the network for following
 A, D, E can start simultaneously
 B, C > A ; G, F > D, C ; H > E, F



5) Draw the network for the following

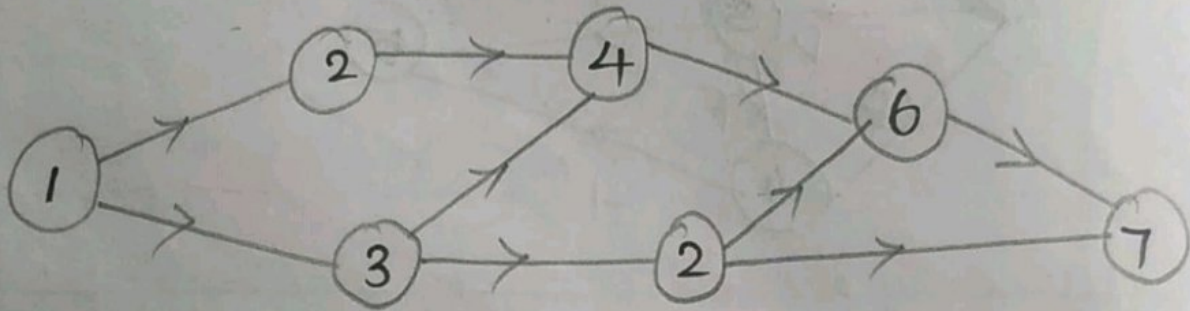
Activities: A B C D E F G H I

predecessor: - A A - D B, C, E F E G, H



6)

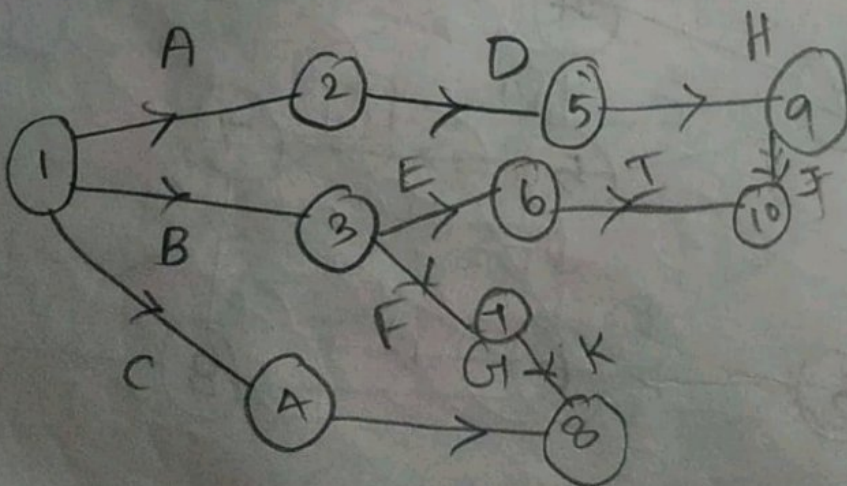
Event no:	1	2	3	4	5	6	7
Predecessor:	-	1	1	2,3	3	4,5	5,6



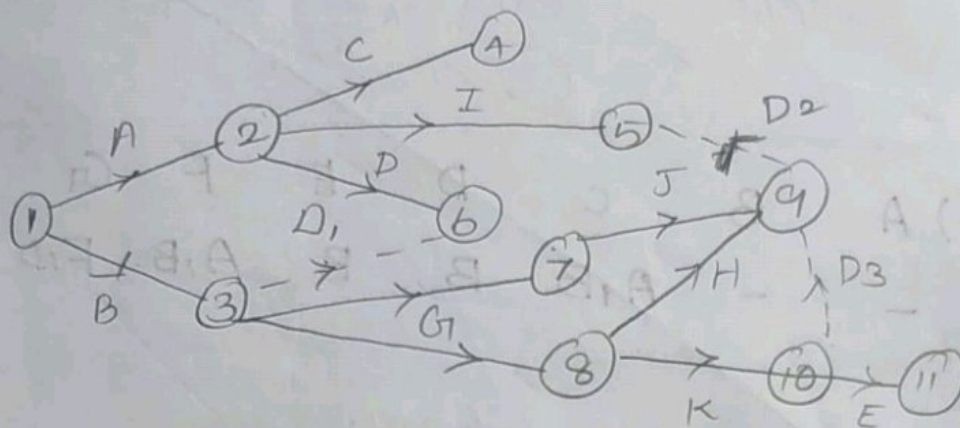
HW

1. Activity : A B C D E F G H I J K

Predecessor : - - - A B B C D E H, I F, G

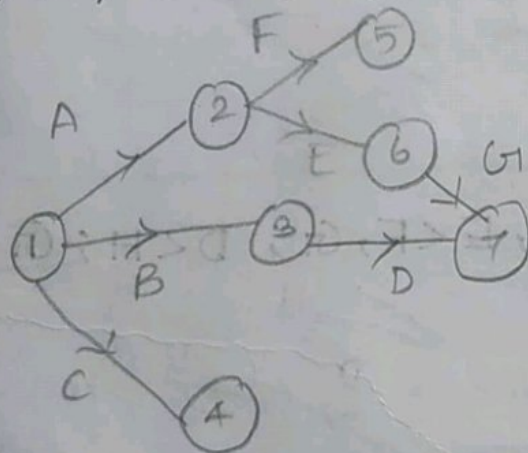


2) $A < C, D, I$; $B < G, F$; $D < G, F$; $F < H, K$;
 $G, H < J$; $I, J, K < E$

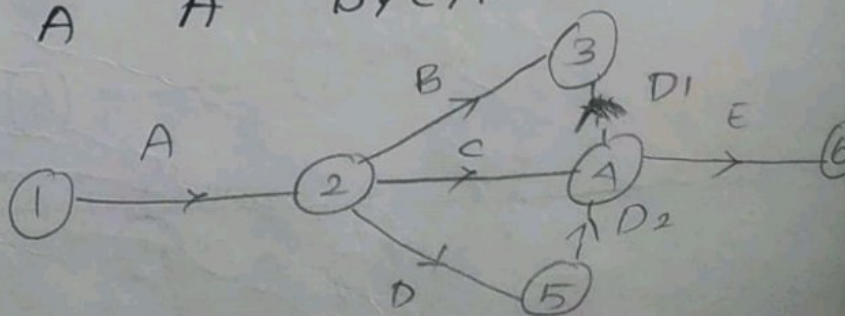


3) A, B, C can start simultaneously

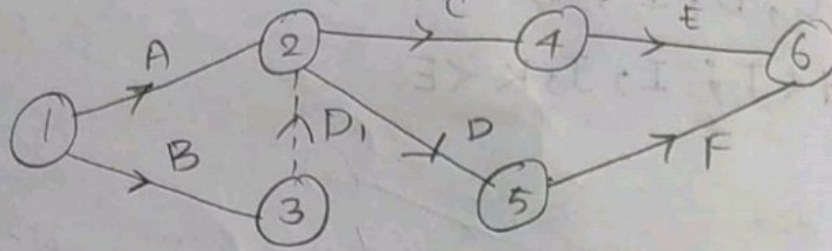
$A < F, E$; $B < D$; C ; $E, D < G$.



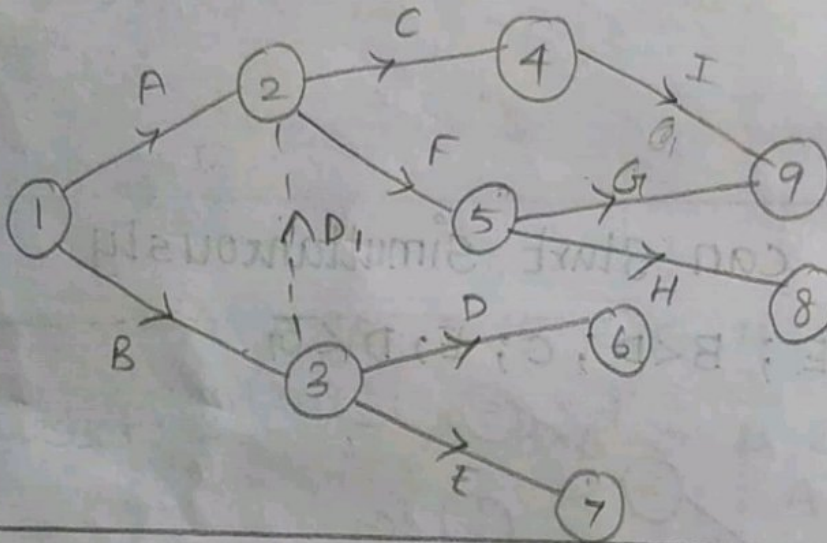
4) A B C D E
 - A A A B, C, D



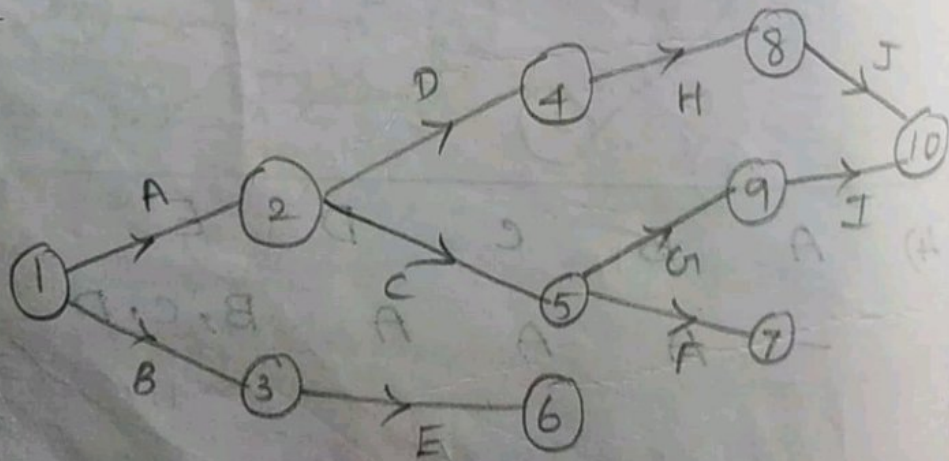
5) $A < C, D$; $B < C, D$; $C < E$; $D, E < F$.



6) A B C D E F G H I
 - - A, B B B A, B F, D F, D, C, G



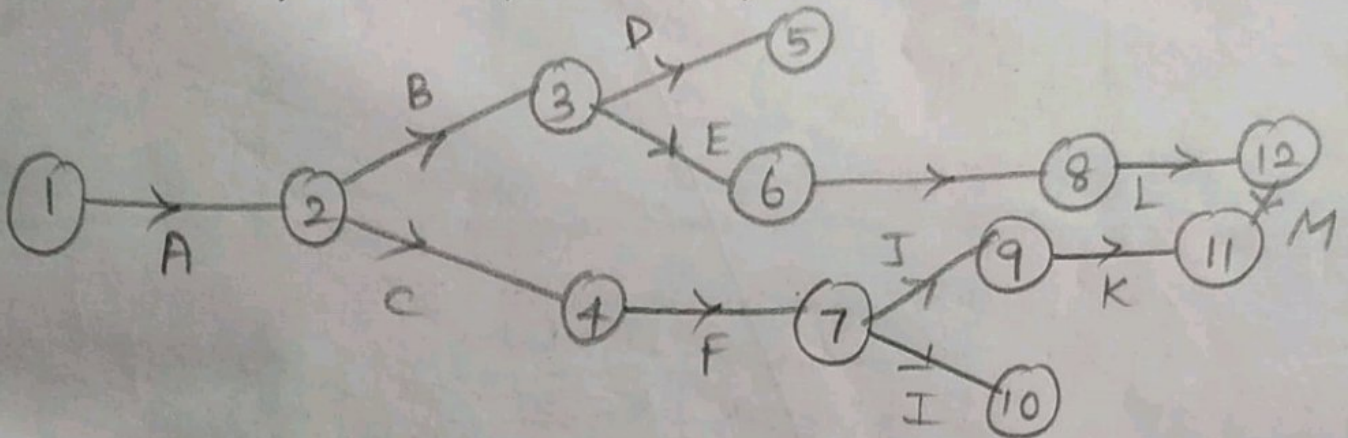
7) $A < C, D$; $B < E$; $C, E < F, G$; $D < H$; $G < I$;
 $H, I < J$



8) Draw the network data & number of the events

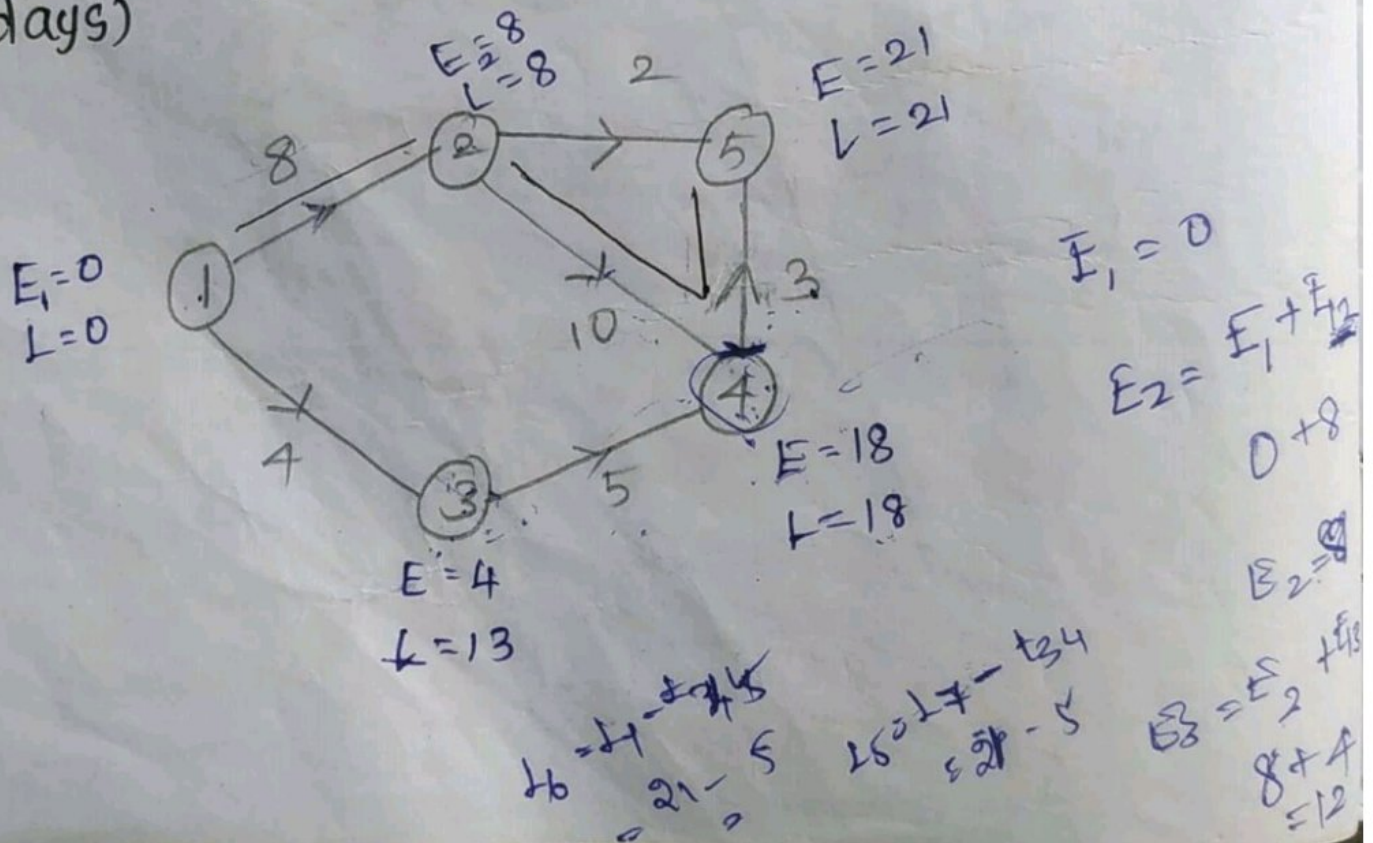
$A < C, B$; $B < D, E$; $C < F$; $E < G$;

$F < I, J$; $J < K$; $G < L$; $K, L < M$



compute Earliest start, Earliest finish, latest start and latest finish of each activity of the project given below

Activity :	1-2	1-3	2-4	2-5	3-4	4-5
Duration (in days)	8	4	10	2	5	3



Activity	Duration	Earliest start	Earliest finish
1-2	8	0	$0+8=8$
1-3	4	0	$0+4=4$
2-5	10	8	18
2-4	10	8	9
3-4	5	4	21
4-5	3	18	

max
value

Activity	Duration	Latest start	Latest finish
0			8
9			13
19			18 21
8			18 18
13			18
18			21

To find critical path.

- 1-2-5 = 10
- 1-3-4-5 = 12
- 1-2-4-5 = 21

Critical path

Path connecting the first initial node to the very last terminal node, of longest duration in any project network is called critical path.

All the activities in the

Critical path are called critical activities. It is usually denoted by double lines. From the above Problem critical path is

1-2-5

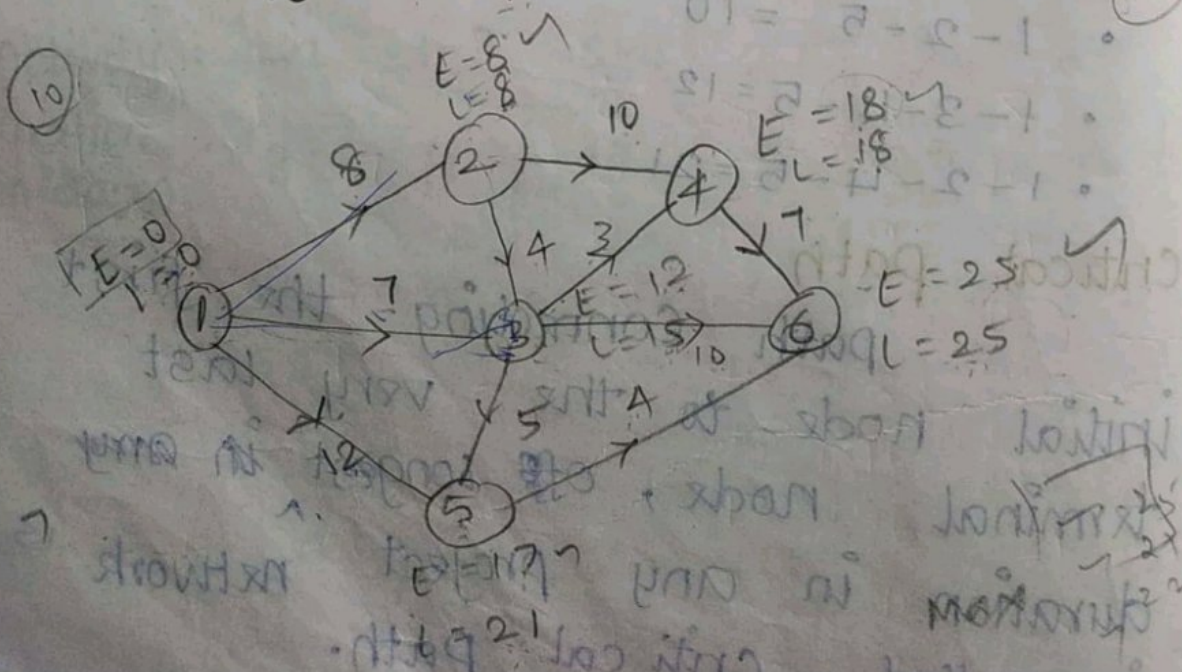
1-3-4-5

1-2-4-5

2) calculate E.S, E.F, L.S, L.F of each activity of the project given below and determine the critical path.

Activity	1-2	1-3	1-5	2-3	2-4	3-4
duration	<u>8</u>	7	12	<u>4</u>	10	<u>3</u>

3-5	3-6	4-6	5-6
5	10	7	4



Activity	dur	ES min	EF	LS	LF min
tail 1-2 head	8	0	8 (8-8)	0	8
1-3	7	0	7 (15-7)	8	15
1-5	12	0	12 (21-12)	9	21
2-3	4	8	12	11	15
2-4	10	8	18	8	18
3-4	3	12	15	15	18
3-5	5	12	17	16	21
3-6	10	12	22	15	25
4-6	7	18	25	18	25
5-6	4	17	21	21	25

Floats :

Total Float = LF - EF (difference)

Free Float = (Total Float of i-j) - (Slack of the head event j)

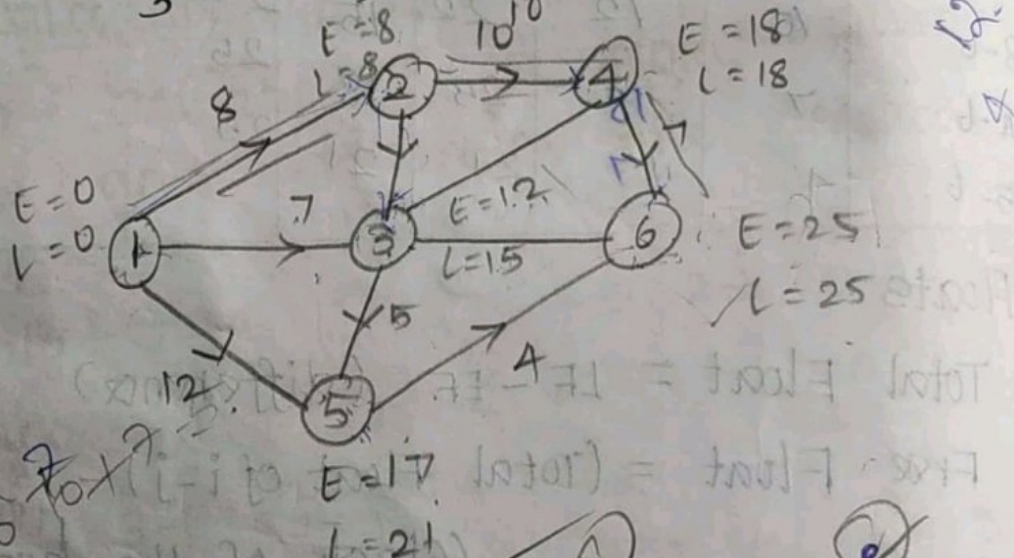
Independent Float = Free float of i-j - Slack of Tail event

Interfering float = Total Float - Free Float

1.) calculate total float, free float, Independent float for the following activity.

Activity : 1-2 1-3 1-5 2-3 2-4
 duration : 8 7 12 4 10

3-4 3-5 3-6 4-6 5-6
 3 5 10 7 4



Activity	Duration	ES	EF	LS	LF
1-2	8	0	8	0	8
1-3	7	0	7	8	15
1-5	12	0	12	9	21
2-3	4	8	12	11	15
2-4	10	8	18	8	18
3-4	3	12	15	15	18
3-5	5	12	17	16	21
3-6	10	12	22	15	25
4-6	7	18	25	18	25
5-6	4	19	21	21	25

$TF = LF - EF$

Floats
TF FF IF

0 ✓	0	0
8	5	5
9	5	5
3	0	0
0 ✓	0	0
3	3	0
4	0	3
3	3	0
0 ✓	0	0
4	4	0

$0 - (0 - 0) = 0$
 $5 - 0 = 5$
 $5 - 0 = 5$
 $5 - (0 - 0) = 5$
 $0 - 0 = 0$
 $3 - 0 = 3$
 $0 - (15 - 12) = 3$
 $0 - 0 = 0$
 $0 - (15 - 12) = 3$

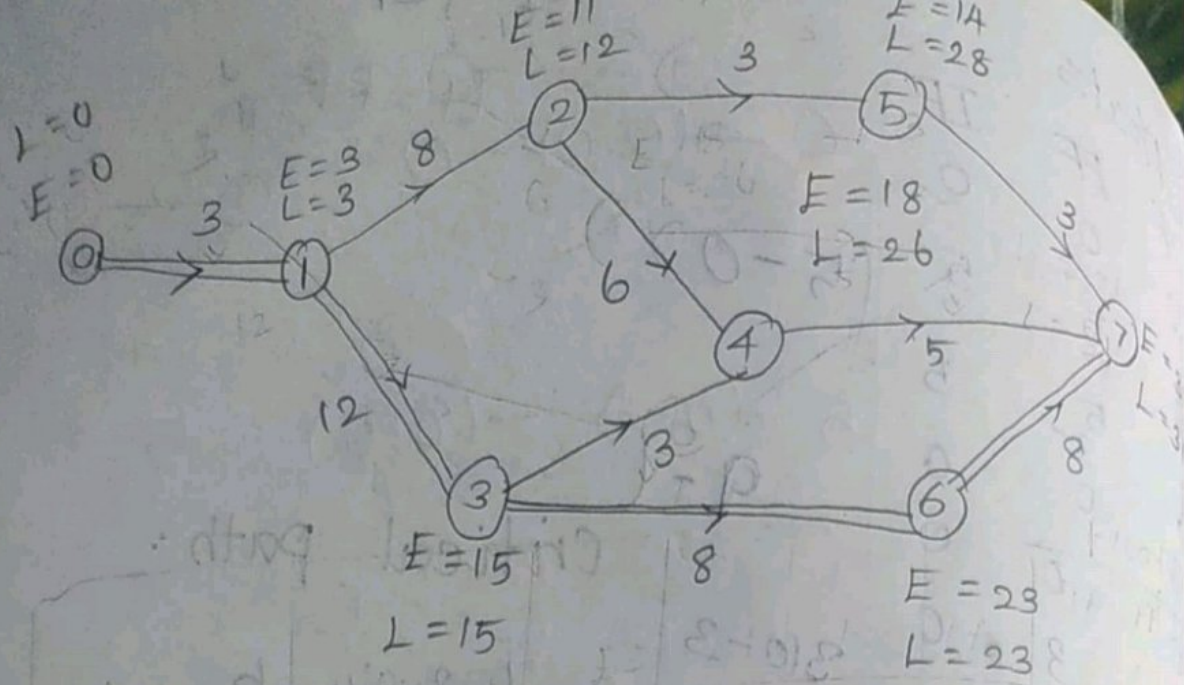
Total Float 0 zero means that is critical
 critical path:
 1-2-4-6
 Project time = 25 weeks

2) Determine critical path, project duration,

floats.

Activity :	0-1	1-2	1-3	2-4	2-5	3-4
duration :	3	8	12	6	3	3
in weeks						
	3-6	4-7	5-7	6-7		
	8	5	3	8		

$8 - (15 - 12) = 5$
 $9 - 4 = 5$
 $8 - 3 = 5$
 $8 - 3 = 5$

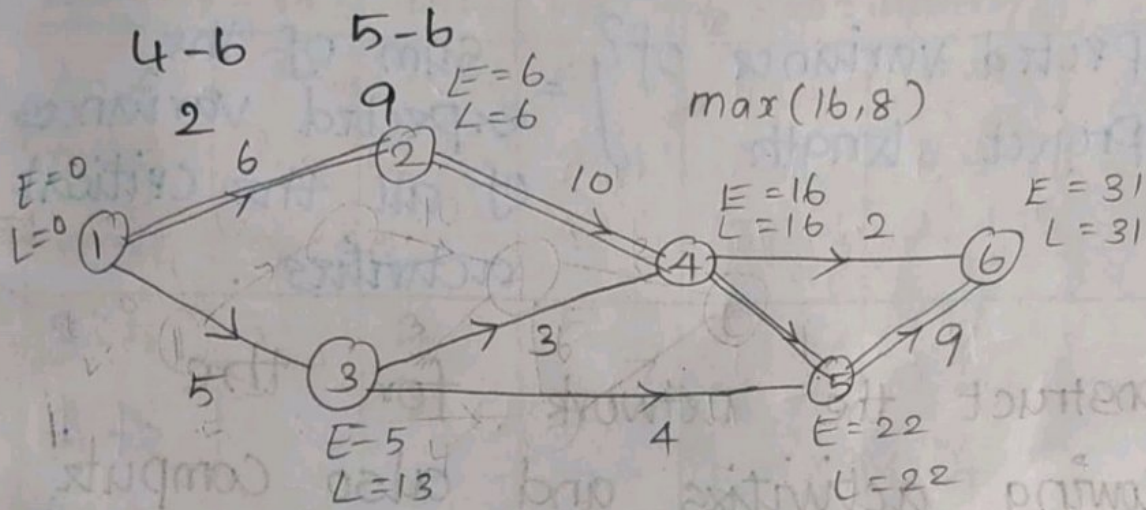


Activity	Duration	Es	EF	Ls	LF	Floats	
						TF	FF
0-1	3	0	3	0	3	0	0
1-2	8	3	11	4	12	1	0
1-3	12	3	15	3	15	0	0
2-4	6	11	17	20	26	9	1
2-5	3	11	14	25	28	14	0
3-4	3	15	18	23	26	8	10
3-6	8	15	23	15	23	0	0
4-7	5	18	23	26	31	8	0
5-7	3	14	17	28	31	14	0
6-7	8	23	31	23	31	0	0

Critical path : 0-1-3-6-7
 Project time : 31 weeks.

3) Draw the network determining free float and Independent float of each activity for the given data

Jobs : 1-2 1-3 2-4 3-4 3-5 4-5
 Duration: 6 5 10 3 4 6



Jobs	Duration	ES	EF	LS	LF	Floats		
						TF	FF	IF
1-2	6	0	6	0	6	0	0	0
1-3	5	0	5	8	13	8	0	0
2-4	10	6	16	6	16	0	0	0
3-4	3	5	8	13	16	8	8	0
3-5	4	5	9	18	22	13	13	5
4-5	6	16	22	16	22	0	0	0
4-6	6	16	22	16	22	0	0	0
4-6	2	16	18	29	31	13	13	13
5-6	9	22	31	22	31	0	0	0

Critical path : 1-2-4-5-6

PERT - programme Evaluation Review

Technique:

$$\text{Expected duration } t_e = \frac{t_o + 4t_m + t_p}{6}$$

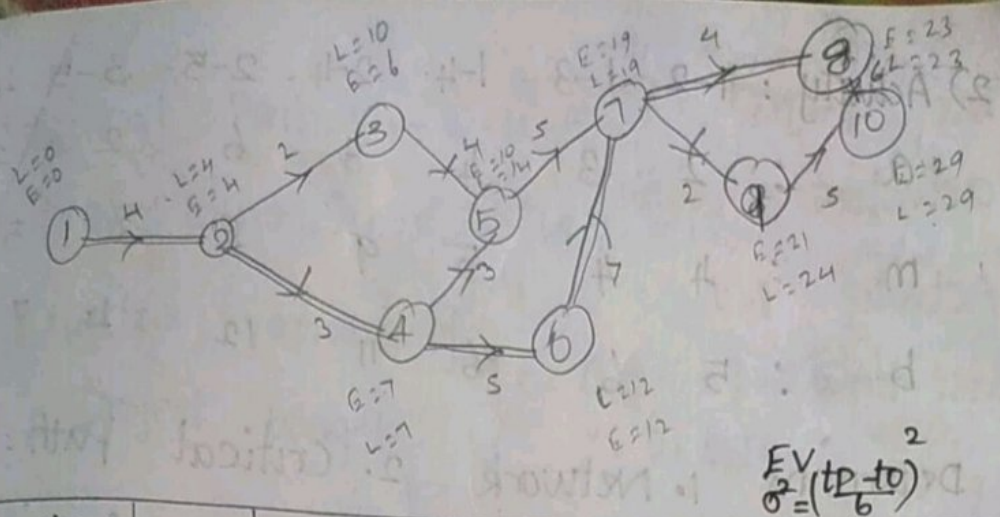
$$\text{Expected variance } \sigma^2 = \left(\frac{t_p - t_o}{6} \right)^2$$

Expected variance of Project length = Sum of the expected variances of all the critical activities.

Construct the network for the following activities and also compute expected duration, expected variance, Expected Variance of project length.

Activity	1-2	2-3	2-4	3-5	4-5
t_o	3	1	2	3	1
t_m	4	2	3	4	3
t_p	5	3	4	5	5
4-6	5-7	6-7	7-8	7-9	8-10
3	4	6	2	1	4
5	5	7	4	2	6
7	6	8	6	3	8
9-10					
3					
5					
7					

t_o - optimistic
 t_m - pessimistic
 t_p -



$$\sigma^2 = \left(\frac{tp - to}{6}\right)^2$$

Activity	to	tm	tp	Expected duration $te = to + 4tm + tp/6$	
1-2	3	4	5	4	0.1
2-3	1	2	3	2	0.1
2-4	2	3	4	3	0.1
3-5	3	4	5	4	0.1
4-5	1	3	5	3	0.4
4-6	3	5	7	5	0.4
5-7	4	5	6	5	0.1
6-7	6	7	8	7	0.1
7-8	2	4	6	4	0.4
7-9	1	2	3	2	0.1
8-10	4	6	8	6	0.4
9-10	3	5	7	5	0.4

$5 + 4(4) + 5$
 $\frac{6}{3 + 16 + 5}$
 $4 \times \frac{1}{6}$

critical path: 1-2-4-6-7-8-10

Project duration: 29

Variance of project length = $0.11 + 0.11 +$
 $0.44 + 0.11 + 0.44 + 0.44$
 $= 1.65$

$4 + 3 + 5 + 7 + 4 + 6$
 $3 + 2 + 3 + 6 + 2 + 4$

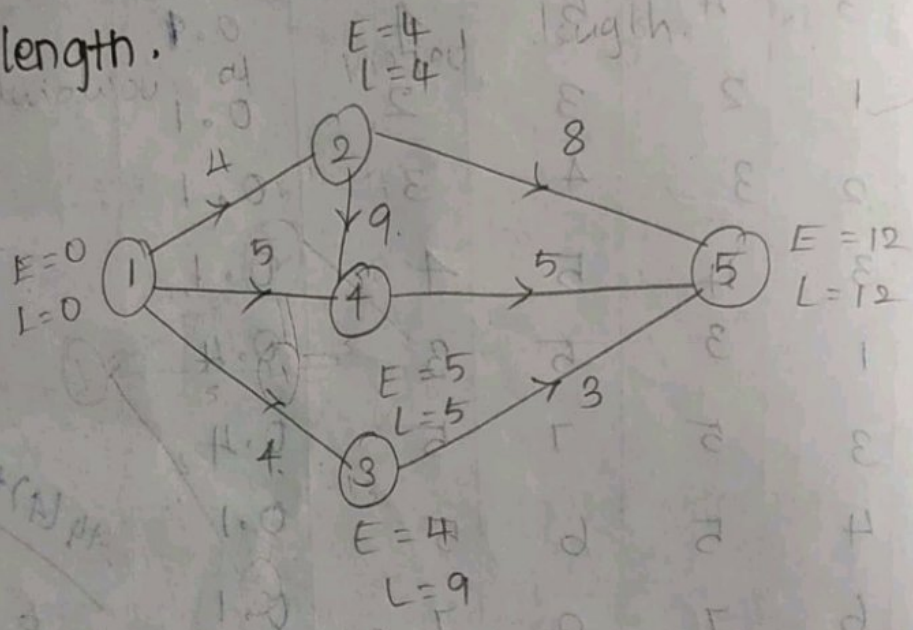
2) Activity : 1-2 1-3 1-4 2-4 2-5 3-5 4-5

a : 2 3 4 8 6 2 4

m : 4 4 5 9 8 3 2

b : 5 6 6 11 12 4 7

Determine 1. Network 2. Critical Path.
3. Expected Standard deviation of Project length.



Activity	t_o	t_m	t_p	$t_e = \frac{t_o + 4t_m + t_p}{6}$	$\sigma^2 = \left(\frac{t_p - t_o}{6}\right)^2$
1-2	2	4	5	3.83	0.25
1-3	3	4	6	4.167	0.11
1-4	4	5	6	5	0.11
2-4	8	9	11	9.167	0.25
2-5	6	8	12	8.33	1
3-5	2	3	4	3	0.11
4-5	2	5	7	4.833	0.694

Critical Path : 1-2-4-5

$$\text{Project duration} = 4 + 9 + 5 = 18$$

$$\text{Expected Variance of Project length} = 0.25 + 0.25 + 0.694$$

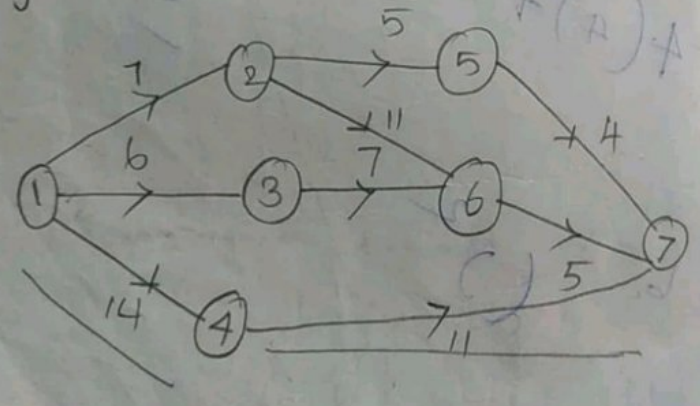
$$= 1.194$$

$$\text{S.D of Project length} = \sqrt{1.194} = 1.092$$

The project consist of the following activities and time estimate

Activity	1-2	1-3	1-4	2-5	2-6	3-6	4-7
least time to (days)	3	2	6	2	5	3	4
greatest time	15	14	13	8	17	15	27
most likely time	6	5	12	5	11	6	9

Find draw the network, standard deviation of project length.



critical path: 1-4-7

project duration: $14 + 11 = 25$ days

Standard deviation: $\sigma = \sqrt{\sigma^2}$

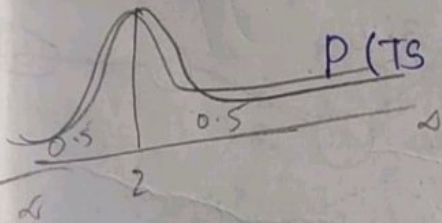
project variance $\sigma^2 = 16 + 16 = 32$

SD $\sigma = \sqrt{\text{variance}} = \sqrt{32} = 5.65$

Activity	t_o	t_p	t_m	$t_e = t_o + 4t_m + t_p / 6$	$\sigma^2 = (t_p - t_o / 6)^2$
1-2	3	15	6	7	4
1-3	2	14	5	6	4
1-4	6	13	12	14	16
2-5	2	8	5	5	1
2-6	5	17	11	11	4
3-6	3	15	6	7	16
4-7	3	27	9	11	16
5-7	1	7	4	4	1
6-7	2	8	5	5	1

(ii) What is the probability that the project will be completed in 27 days.

$$z = \frac{T_s - T_E}{\sigma} = \frac{27 - 25}{5.65} = \frac{2}{5.65} = 0.35$$

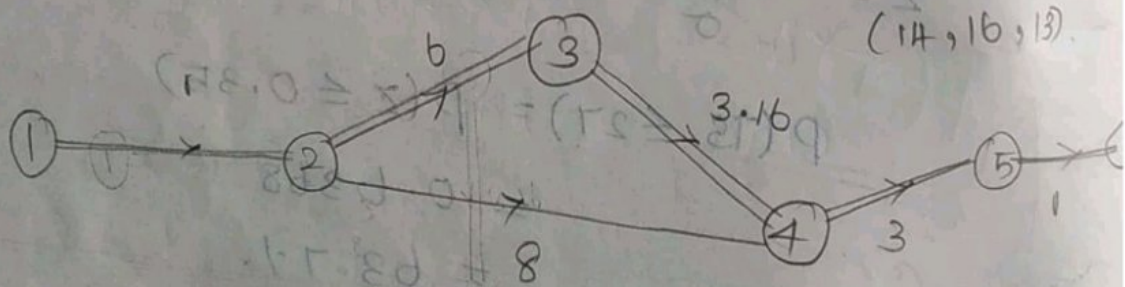


$$\begin{aligned}
 P(T_s \leq 27) &= P(z \leq 0.35) \\
 &= 0.6368 \text{ (table)} \\
 &= 63.7\%
 \end{aligned}$$

2) Three times-estimates (in months) of all activities of a project are as given below.

Activity	a	m	b
1-2	0.8	3.7	6.2
2-3	3.7	6.6	2.7
2-4	6.2	2.7	3.4
3-4	2.7	3.4	1.0
4-5	0.8	3.4	3.6
5-6	0.9	1.0	1.1

- (i) Find the expected duration, standard deviation of each activity
- (ii) Construct the project network.
- (iii) Determine the critical path, expected project length, expected the variance of project length.
- (iv) What is the probability that the project will be completed.
- (i) 2 months later than expected
- (ii) Not more than 3 months earlier than expected
- (iii) What due date has above 90% chance of being met.



Critical path: 1-2-3-4-5-6

Expected project duration: $1 + 6 + 3 + 3 + 1$
 $= 14$ months.

Activity	t_o	t_m	t_p	$t_e = \frac{t_o + 4t_m + t_p}{6}$	$\sigma = \frac{(t_p - t_o)}{6}$
1-2	0.8	1.0	1.2	1	0.066
2-3	3.7	5.6	9.9	6	1.033
2-4	6.2	6.6	15.4	8	1.533
3-4	2.1	2.7	6.1	3.16	0.666
4-5	0.8	3.4	3.6	3	0.466
5-6	0.9	1.0	1.1	1	0.033

Variance of project length $\sigma^2 = (0.666)^2 + (1.033)^2 + (0.666)^2 + (0.466)^2 + (0.033)^2$

$$= 1.5374$$

$$\sigma = \sqrt{1.5374} = 1.2399$$

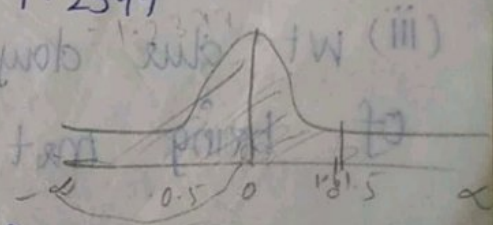
(i) Two months later than expected:

$$T_s = (14 + 2) = 16, \quad T_e = 14$$

$$\sigma = 1.2399$$

$$Z = \frac{T_s - T_e}{\sigma} = \frac{16 - 14}{1.2399}$$

$$= 1.61$$



$$P(T_s \leq 16) = P(Z \leq 1.61)$$

$$= P(-\infty < Z < 0) + P(0 < Z < 1.61)$$

$$= 0.5 + 0.4463$$

$$= 0.9463$$

$$(Or) 0.9463 \times 100$$

$$= 94.63\%$$

ii) Not more than 3 months than expected:

$$T_s = 11 \quad T_e = (14 - 3)$$

$$(T_e - 3)$$

$$T_e = 14$$

$$\sigma = 1.2399$$

$$Z = \frac{T_s - T_e}{\sigma} = \frac{11 - 14}{1.2399}$$

$$= -2.41$$

$$P(T_s \leq 11) = P(Z \leq -2.41)$$

$$= 0.5 - P(Z \leq -2.41)$$

$$= 0.5 - 0.4920$$

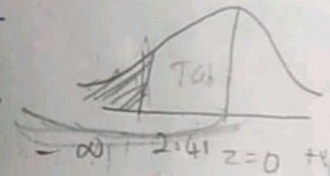
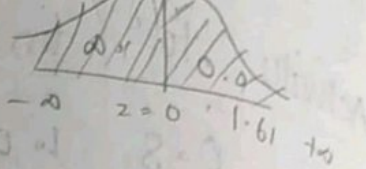
$$= 0.008 \quad (Or) 0.008 \times 100$$

$$= 0.80\%$$

(iii) Wt due day as above 90% chance of being met.

$$90\% = 1 - 0.1 = 0.9 = P(T \geq 11)$$

$$P(T \geq 11) = P(Z \geq -2.41) = 0.9080$$



$$z = \frac{T_3 - T_2}{\sigma}$$

$$1.28 = \frac{T_3 - 14}{1.2399}$$

$$(1.28)(1.2399) + 14 = T_3$$

$$T_3 = 15.59 \text{ months nearly}$$

INVENTORY MODEL

Introduction:-

Inventory may be defined as the stock of goods commodities (or) economic resources that are stored (or) reserved smooth & efficient running of business affairs. The Inventory may be kept in any one of the following firms.

- (i) Raw material Inventory
~~(i)~~ Raw material which are kept in stock. for using in product of goods
- (ii) Work-in process Inventory.
Semi finished goods which are stored during production process
- (iii) Finished goods inventory
Finished goods awaiting shipments from the factory.

Types of Inventory:

i) Fluctuation Inventories:

In real life problems, there are fluctuations in the demand & lead times that affect the production of the items. Such type safety stock are called fluctuation Inventories.

ii) Anticipated Inventories:

These are built up in advance for the season of large sales, a promotion programme (or) a plant shut down period. Anticipated Inventories keep men & machine hours for future participation.

iii) Lot size Inventory:

Generally rate of consumption is different from rate of production (or) purchasing. Therefore the items are produced in larger quantities, which result in lot-size Inventories.

Reason for maintaining Inventory:

1) Inventory helps in smooth & efficient running of business.

2) It provides service to the customer at short notice.

3) Because of long-time uninterrupted runs, production cost is less.

4) It acts as a buffer stock if shop rejections are too many.

5) It takes care of economic fluctuation.

Cost involved in inventory problems:

(i) Holding cost C_1 :-

The cost associated with carrying (or) holding the goods in stock is known as holding cost (or) carrying cost per unit of time. Holding cost is assumed to directly vary with the size of inventory as well as the time the item is held in stock.

following components :-

a) Interest Capital Cost:

This is the interest charge

Over the capital invested.

b) Record keeping & Administrative Costs.

c) Handling cost: These include costs associated with movement of stock, such as cost of labour, etc.

d) Storage costs.

e) Depreciation costs

f) Taxes & Insurance costs

g) Purchase price (or) production cost.

Item is affected by the quantity purchased due to quantity discount or price breaks. If P is the purchase price of an item and I is the stock holding cost per unit time expressed as the fraction of stock value, holding

cost is

$$C_i = IP$$

Shortage cost:

The penalty cost that are incurred as a result of running out of stock are known as shortage cost.

These are denoted by C_2 . In case where the unfilled demand for the goods may be satisfied at a later day, these cost are assumed to vary directly with both their shortage quantity and the delaying time. On the other hand if the unfilled demand is lost, shortage cost become proportional to shortage quantity only.

Setup cost:

These cost are associated with obtaining goods may be through placing an order or purchasing or manufacturing or setting up a machinery before starting production. So they include cost of purchase requisition, follow-up receiving the goods, quantity control etc. These are called ordering cost or setup cost. It is usually denoted by C_3 per production run. They are assumed to be independent of the quantity ordered or produced.

Variables in Inventory Problem.

Quantity occurred
time
stocked item
completion

Controlled variables,
Uncontrolled variables → Holding cost, setup cost

lead time:

Elapsed time between the placement of the order and its receipts in inventory is known as lead time.

Reorder level:

This is the time when we should place an order by taking into consideration the interval between placing the order and receiving the supply.

Economic Order quantity, (EOQ) 2m

Economic Order quantity is that size of order which minimizes total annual cost of carrying inventory and the cost of ordering under the assumed conditions of certainty and that annual demands are known.

deterministic inventory models:

purchasing model with no shortages.

Manufacturing model with no shortages.

purchasing model with shortages.

Manufacturing model with shortages.

Model I: purchasing model with no shortages:

$$\text{Average total cost} = \frac{1}{2} C_1 R T + \frac{C_3}{T}$$

$$\text{Time interval } t_0 = \sqrt{\frac{2C_3}{C_1 R}}$$

$$EOQ = q_0 = q = \sqrt{\frac{2C_3 R}{C_1}}$$

$$\text{Minimum average cost} = C_0(q) = \sqrt{2C_1 C_3 R}$$

Model III: purchasing model with shortage

Case I:

This is the extension of Model I allowing shortage. The assumption are:

i) C_1 is the holding cost per quantity unit per unit time.

ii) C_2 is the shortage cost per quantity per unit time.

(iii) R is the demand rate

(iv) t_p is the scheduling time period which is constant.

(v) q_p is the fixed lot size $q_p = R t_p$

(vi) z is the order level to which the inventory is raised in the beginning of each scheduling period. Shortage if any, have to be made up. Here z is a variable

(vii) production rate is infinite.

(viii) lead time is zero.

Optimum period:

$$t^* = \sqrt{\frac{2C_3}{R C_1} \left[\frac{C_1 + C_2}{C_2} \right]} \quad (\text{Optimum period})$$

Optimum order quantity q is given by

$$q^* = R t^* = R \sqrt{\frac{2C_3}{R C_1} \left[\frac{C_1 + C_2}{C_2} \right]}$$

$$q^* = \sqrt{\frac{2C_3}{C_1} \frac{C_1 + C_2}{C_2}}$$

$$C_{\min} = C^* = \sqrt{2C_1 C_3 R} \sqrt{\frac{C_2}{C_1 + C_2}}$$

Model II: Manufacturing model with no shortage (uniform, production rate finite)

It is assumed that run sizes are constant & that a new run will be started whenever inventory is zero. Let

R = number of items required per unit time.

k = number of items produced per unit time

C_1 = cost of holding per item per unit.

C_3 = cost of getting up a production run

q = number of items produced per run, $q = Rt$.

t = time interval between runs.

\therefore Total average cost per time $C(I_m, t) = \frac{1}{2} I_m (C_1 + \frac{C_3}{t})$

EOQ \therefore optimum lot size $q_0 =$

$$\sqrt{\frac{k}{k-R}} \sqrt{\frac{2C_3 R}{C_1}}$$

\therefore optimum time interval $t_0 = \frac{q_0}{R}$

The annual demand for item is 3200 units
 The unit cost is ₹6 and inventory carrying charges 25% per annum if the cost of one procurement is ₹150

B

1	3	1
0	4	-3
1	5	-1

Column minimum = 1
 Row minimum = 1

minimum = 1
 maximum of Row minimum = Value
 minimum of Column maximum = 1

1) Solve the transportation problem

	1	2	3	4	Supply
I	21	16	25	13	11
II	17	18	14	23	13
III	32	27	18	41	19
Demand	6	10	12	15	43

$\sum a_i = \sum b_j = 43$

TP is balanced

			11		11 (3)
21	16	25	13		
17	18	14	23		13 (3)
32	27	18	41		19 (9)
6	10	12	15	4	
(4)	(2)	(4)	(10)	↑	

			4		9 (3)
17	18	14	23		13 (3)
32	27	18	41		19 (9)
6	10	12	4		
(15)	(9)	(4)	(18)	↑	

6					3 (3)
17	18	14			9 (3)
32	27	18			19 (9)
6	10	12	4		
↑ 6 (15)	10 (9)	12 (4)			

18	14	3	(4)
27	12	19	(9)

10 12
(9) (4)

3	18	3
27		7

10 7
(9)

7	27	7
---	----	---

21	16	25	13
17	18	14	23
32	27	18	41

$$m+n-1 = 3+4-1 = 6$$

No of positive allocation = 6

∴ The soln is non degenerate.

$$\begin{aligned} \text{Initial TP cost} &= \text{RS} ((11 \times 13) + (6 \times 17) + (3 \times 18) \\ &+ (4 \times 23) + (7 \times 27) + (12 \times 18)) \\ &= \text{RS } 796. \end{aligned}$$

occupied cells: (1,4) (2,1) (2,2) (2,4) (3,2)
(3,3)

$$C_{ij} = u_i + v_j$$

$$\text{let } u_2 = 0$$

$$C_{21} = u_2 + v_1$$

$$17 = 0 + v_1$$

$$v_1 = 17$$

$$C_{22} = u_2 + v_2$$

$$18 = 0 + v_2$$

$$v_2 = 18$$

$$C_{24} = u_2 + v_4$$

$$23 = 0 + v_4$$

$$v_4 = 23$$

$$C_{14} = u_1 + v_4$$

$$13 = u_1 + 23$$

$$u_1 = -10$$

$$C_{32} = u_3 + v_2$$

$$27 = u_3 + 18$$

$$u_3 = 9$$

$$C_{33} = u_3 + v_3$$

$$18 = 9 + v_3$$

$$v_3 = 9$$

unoccupied cells: (1,1) (1,2) (1,3) (2,3),
(3,1) (3,4)

Photo

$$d_{ij} = C_{ij} - u_i - v_j$$

$$d_{11} = C_{11} - u_1 - v_1 = 21 + 10 - 17 = 14 \geq 0$$

$$d_{12} = C_{12} - u_1 - v_2 = 16 + 10 - 18 = 8 \geq 0$$

$$d_{13} = C_{13} - u_1 - v_3 = 25 + 10 - 9 = 26 \geq 0$$

$$d_{23} = C_{23} - u_2 - v_3 = 14 - 0 - 9 = 5 \geq 0$$

$$d_{31} = C_{31} - u_3 - v_1 = 32 - 9 - 17 = 6 \geq 0$$

$$d_{34} = C_{34} - u_3 - v_4 = 41 - 9 - 23 = 9 \geq 0$$

All $d_{ij} \geq 0$

The soln given below is optimal

Transportation model:

Vogel's approximation method:

Find the initial basic feasible solution for the following transportation problem by VAM.

		Distribution Centre				Availability
		D ₁	D ₂	D ₃	D ₄	
Origin	S ₁	11	13	17	14	250
	S ₂	16	18	14	10	300
	S ₃	21	24	13	10	400
Requirements		200	225	275	250	

$$\sum a_i = \sum b_j = 950$$

TP is balanced.

<u>200</u>			
11	13	17	14
16	18	14	10
21	24	13	10

50
~~250~~ (2)
 300 (4)
 400 (3)

200 225 275 250
 ↑ (5) (5) (1) (0)

<u>50</u>			
13	17	14	
18	14	10	
24	13	10	

50 (1)
 300 (4)
 400 (3)

175 ~~225~~ 275 250
 ↑ (5) (1) (0)

<u>175</u>			
18	14	10	
24	13	10	

125
 300 (4)
 400 (3)

175 275 250
 (6) (1) (0)

	<u>125</u>	
14	10	
13	10	

125 (4)
 400 (3)

275 ~~250~~
 125
 (1) (0)

13	125	275
	10	400 (3)
275	125	

275	275
18	
275	

Initial basic feasible solution is given by.

200	50		
11	13	17	14
16	175	14	125
21	24	275	125

The no of the allocation = 6
 $m+n-1 = 3+4-1=6$.

The solution is non degenerate

Transportation cost = RS $((200 \times 11) + (50 \times 13) + (18 \times 175) + (10 \times 125) + (13 \times 275) + (10 \times 125))$
 = RS 12075.

3) Find the initial basic feasible solution for the following Transportation problem by VAM.

1	2	6	7
0	4	2	12
3	1	5	11
10	10	10	

$$\sum a_i = \sum b_j = 30$$

TP is balanced.

	1	2	6	7 (1)
0	4	10	2	12 (2)
3	1	5		11 (2)
	10	10	10	
	(1)	(1)	(3) ↑	

	1	2	7 (1)
2	0	4	2 (4)
3	1	11 (2)	
	10	10	
	8 (1)	(4)	

	1	2	7 (1)
3	10	1	4 (2)
	8 (2)	10 (1)	

7	↑
3	1

8 1
↑ (2) ↑

11	×
3	×

7			6
	1	2	
2			10
	0	4	2
1		10	
	3	1	5

$$= (7 \times 1) + (2 \times 0) + (10 \times 2) + (1 \times 3) + (10 \times 1)$$

$$= 7 + 0 + 20 + 3 + 10$$

$$= 40.$$

→ The no of allocation = 5

$$m+n-1 = 3+3-1 = 6-1 = 5$$

The soln is non degenerate

Transportation Cost = RS 40

4) obtain the optimum basic feasible solution for the following Transportation Problem

			Available
7	3	2	2
2	1	3	3
3	4	6	5

Demand 4 1 5

$$\sum a_i = \sum b_j = 10$$

TP is balanced.

7	3	2
2	1	3
3	4	6

4 1 3 1

(1) ↑ (2) (1)

(1) (1)

(1) ↑ (3)

(1) (3)

7	3	2
2	1	3
3	4	6

No of +ve allocation = 5 ✓

$$m+n-1 = 3+3-1 = 5$$

Non degenerate ✓

$$\text{TP cost} = (2 \times 2) + (1 \times 1) + (3 \times 2) + (4 \times 3)$$

$$+ (1 \times 6)$$

$$= (4 + 1 + 6 + 12 + 6)$$

$$= ₹ 29$$

occupied cells: (1,3) (2,2) (2,3) (3,1) (3,3)

$$C_{ij} = u_i + v_j$$

$$\text{let } v_3 = 0$$

$$C_{13} = u_1 + v_3$$

$$2 = u_1 + 0$$

$$u_1 = 2$$

$$C_{23} = u_2 + v_3$$

$$3 = u_2$$

$$u_2 = 3$$

$$C_{33} = u_3 + v_3$$

$$u_3 = 6$$

$$C_{22} = u_2 + v_2$$

$$1 = 3 + v_2$$

$$v_2 = -2$$

$$C_{31} = u_3 + v_1$$

$$3 = 6 + v_1$$

$$v_1 = -3$$

unoccupied cells: (1,1) (1,2) (2,1) (3,2)

$$d_{ij} = C_{ij} - u_i - v_j$$

$$d_{11} = C_{11} - u_1 - v_1 = 7 - 2 + 3 = 8 \geq 0$$

$$d_{12} = C_{12} - u_1 - v_2 = 3 - 2 + 2 = 3 \geq 0$$

$$d_{21} = C_{21} - u_2 - v_1 = 2 - 3 + 3 = 2 \geq 0$$

$$d_{32} = C_{32} - u_3 - v_2 = 4 - 6 + 2 = 0 \geq 0$$

5) Find the non degenerate strating solution for the following Transportation problem:

10	20	5	7	10
13	9	12	8	20
4	5	7	9	30
14	7	1	0	40
3	12	5	19	50
60	60	20	10	

$\sum a_i = \sum b_j = 150$
 T_p is balanced.

<u>10</u>					
10	20	5	7	10	(2) (5) (10)
	<u>20</u>				
13	9	12	8	20	(1) (3) (4) (4)
	<u>30</u>				
4	5	7	9	30	(1) (1) (1) (1) (9)
	<u>10</u>	<u>20</u>	<u>10</u>		
14	7	1	0	40	(1) (6) (7) (7) (5) (5)
<u>50</u>	<u>ε</u>				
3	12	5	19	50	(2) (2) (9) (9) (7) (7)

$m+n-1 = 5+4-1$
 $= 8$

$$\begin{aligned}
 \text{Initial TP Cost} &= \text{Rs } (0 \times 10) + (20 \times 1) + (10 \times 10) \\
 &\quad + (50 \times 3) + (20 \times 9) + (30 \times 5) + \\
 &\quad (10 \times 7) + (2 \times 12) \\
 &= (0 + 20 + 100 + 150 + 180 + 150 \\
 &\quad + 70 + 0) \\
 &= 670
 \end{aligned}$$

Transportation cost = Rs 670

<u>10</u>				
10		20	5	7
	<u>20</u>			
13		9	12	8
	<u>30</u>			
4		5	7	9
	<u>10</u>		<u>20</u>	<u>10</u>
14		7	1	0
<u>50</u>	<u>2</u>			
3		12	5	19

6) solve the transportation problem:

	To				
	1	2	3	4	Supply
From	4	3	2	0	8
	0	2	2	1	10
Demand	4	6	8	6	

$$\sum a_i = \sum b_j = 24$$

TP is balanced

∴ The no of +ve allocations = 5

	6			
1		2	3	4
		2	6	
4		3	2	0
A	ε	6		
	0	2	2	1

6 (1) (1) (1) -
 8 (2) (1) (1) (1) -
 10 (1) (2) (1) (0) (0)

4 (1) (1) (1) (1)
 6 (1) (1) (1) (1)
 8 (1) (1) (1) (1)
 6 (1) (1) (1) (1)

The no of +ve allocations = 5

$$m+n-1 = 3+4-1 = 6$$

The soln is degenerate.

$$TP \text{ Cost} = RS [(6 \times 2) + (2 \times 2) + (6 \times 0) + (4 \times 0) + (6 \times 2) + (2 \times \epsilon)]$$

$$(1) = RS [28 + 2\epsilon] \quad \epsilon \rightarrow 0$$

$$(2) = RS (28 + (2 \times 0))$$

$$TP \text{ Cost} = RS 28$$

ASSIGNMENT PROBLEM :

1) Consider the problem of assigning five jobs to five persons. The assignment cost are given below

	Jobs				
	1	2	3	4	5
A	8	4	2	6	1
B	0	9	5	5	4
C	3	8	9	2	6
D	4	3	1	0	3
E	9	5	8	9	5

Determine optimum assignment

Schedule solution: the cost matrix is given

$$\begin{pmatrix} 8 & 4 & 2 & 6 & \underline{1} \\ 0 & 9 & 5 & 5 & 4 \\ 3 & 8 & 9 & \underline{2} & 6 \\ 4 & 3 & \underline{1} & 0 & 3 \\ 9 & 5 & 8 & 9 & \underline{5} \end{pmatrix}$$

$$\begin{pmatrix} 7 & 3 & 1 & 5 & 0 \\ 0 & 9 & 5 & 5 & 4 \\ 1 & 6 & 7 & 0 & 4 \\ 4 & 3 & 1 & 0 & 3 \\ 4 & 0 & 3 & 4 & 0 \end{pmatrix}$$

$$\begin{pmatrix} 7 & 3 & \times & 5 & (0) \\ (0) & 9 & 4 & 5 & 4 \\ 1 & 6 & 6 & (0) & 4 \\ 4 & 3 & (0) & \times & 3 \\ 4 & (0) & 2 & 4 & \times \end{pmatrix}$$

Optimum Assignment Schedule :

A → 5, B → 1, C → 4, D → 3

E → 2

Optimum Assignment cost = 1 + 0 + 2 + 1 + 5
= 9 units of cost.

2) Four different jobs can be done on four different machines. The setup and take down time cost are assumed to be prohibitively high or change overs the matrix below gives the cost in RS of processing job i on machine j

		M ₁	M ₂	M ₃	M ₄
		Machines			
Jobs	J ₁	5	7	11	6
	J ₂	8	5	9	6
	J ₃	4	7	10	7
	J ₄	10	4	8	3

Soln:

The cost matrix is given by

$$\begin{pmatrix} \underline{5} & 7 & 11 & 6 \\ 8 & \underline{5} & 9 & 6 \\ \underline{4} & 7 & 10 & 7 \\ 10 & 4 & 8 & \underline{3} \end{pmatrix}$$

$$\begin{pmatrix} 0 & 2 & \underline{6} & 1 \\ 3 & 0 & \underline{4} & 1 \\ 0 & 3 & 6 & 3 \\ 7 & 1 & 5 & 0 \end{pmatrix}$$

(0)	2	2	1
3	X	(0)	1
X	3	2	3
7	1	1	(0)

Tick the not assigned rows and the assigned column and tick the assigned value row.

X	2	4	X
4	(0)	X	
(0)	2	1	2
8	1	1	(0)

Unmarked rows marked column

Add the value which intersect both row and column.

(0)	X	X	X
5	(0)	X	2
X	1	(0)	2
8	X	X	(0)

Find the least value in remaining

Optimum assignment solution Schedule

$J_1 \rightarrow M_4, J_2 \rightarrow M_2, J_3 \rightarrow M_1, J_4 \rightarrow M_3$

Optimum assignment cost

$= RS (6+5+4+8) = RS 23$

Unbalanced assignment problem.

1) A company has four machines to do three jobs each job can be assigned to one and only machine the cost of each job on each machine is given in the following table

Jobs	Machines			
	1	2	3	4
A	18	24	28	32
B	8	13	17	19
C	10	15	19	22

The Dummy row.

18	24	28	32
8	13	17	19
10	15	19	22
0	0	0	0

(0)	6	10	14
(X)	5	9	11
(X)	5	9	12
(X)	(0)	(X)	(X)

(0)	5	9	✓	
⊗	(0)	4	6	✓
⊗	⊗	4	7	✓
5	⊗	(0)	⊗	

(0)	1	1	5
⊗	(0)	⊗	2
⊗	⊗	(0)	3
9	4	⊗	(0)

Assignment & Schedule : A → M₁, B → M₂, C → M₃,
D → M₄

Assignment Cost : (18 + 13 + 19 + 0) = 50

2) Maximization

		Machines			
		P	Q	R	S
Job	A	51	53	54	50
	B	47	50	48	50
	C	49	50	60	61
	D	63	64	60	60

$$\begin{pmatrix} 13 & 11 & 10 & 14 \\ 17 & 14 & 16 & 14 \\ 15 & 14 & 4 & 3 \\ 1 & 0 & 4 & 4 \end{pmatrix}$$

$$\begin{pmatrix} 3 & 1 & 0 & 4 \\ 3 & 0 & 2 & \otimes \\ 12 & 11 & 1 & 0 \\ 1 & \otimes & 4 & 4 \end{pmatrix}$$

$$\begin{pmatrix} 2 & 1 & (0) & 4 \\ 2 & (0) & 2 & \otimes \\ 11 & 11 & 1 & (0) \\ (0) & \otimes & 4 & 4 \end{pmatrix}$$

Assignment \downarrow : $A \rightarrow R, B \rightarrow Q, C \rightarrow S$
 Schedule \downarrow : $D \rightarrow P$

Assignment \downarrow : $(54 + 50 + 61 + 63)$
 cost

$$= 228.$$

Travelling Salesman problem :

1) Solve the following travelling Salesman Problem

	To			
From	A	B	C	D
A	-	46	16	40
B	41	-	50	40
C	82	32	-	60
D	40	40	36	-

The cost matrix is given by

$$\begin{pmatrix} \infty & 46 & 16 & 40 \\ 41 & \infty & 50 & 40 \\ 82 & 32 & \infty & 60 \\ 40 & 40 & 36 & \infty \end{pmatrix}$$

$$\begin{pmatrix} \infty & 30 & 0 & 24 \\ 1 & \infty & 10 & 0 \\ 50 & 0 & \infty & 28 \\ 4 & 4 & 0 & \infty \end{pmatrix}$$

$$\begin{pmatrix} \infty & 30 & (0) & 24 \\ (0) & \infty & 10 & \infty \\ 49 & (0) & \infty & 28 \\ 3 & 4 & \infty & \infty \end{pmatrix}$$

$$\begin{pmatrix} \infty & 27 & (0) & 21 \\ \infty & \infty & 13 & (0) \\ 49 & (0) & \infty & 28 \\ (0) & 1 & \infty & \infty \end{pmatrix}$$

Optimum Assignment $\left\{ \begin{array}{l} A \rightarrow C, B \rightarrow D, C \rightarrow B, \\ \text{Schedule} \quad D \rightarrow A \end{array} \right.$

$A \rightarrow C, C \rightarrow B, B \rightarrow D, D \rightarrow A$

$A \rightarrow B \rightarrow D \rightarrow A$

$$\text{Cost} = 16 + 32 + 40 + 40$$

$$= 128$$

2) solve the following travelling salesman Problem so as to minimize the cost per cycle

	To				
	A	B	C	D	E
From A	-	3	6	2	3
B	3	-	5	2	3
C	6	5	-	6	4
D	2	2	6	-	6
E	3	3	4	6	-

The cost matrix is given by

$$\begin{pmatrix} \infty & 3 & 6 & 2 & 3 \\ 3 & \infty & 5 & 2 & 3 \\ 6 & 5 & \infty & 6 & 4 \\ 2 & 2 & 6 & \infty & 6 \\ 3 & 3 & 4 & 6 & \infty \end{pmatrix}$$

$$\begin{pmatrix} \infty & 1 & 4 & 0 & 1 \\ 1 & \infty & 3 & 0 & 1 \\ 2 & 1 & \infty & 2 & 0 \\ 0 & 0 & 1 & 3 & \infty \end{pmatrix}$$

$$\begin{pmatrix}
 \infty & 1 & 3 & (0) & 1 \\
 1 & \infty & 2 & \infty & 1 \\
 2 & 1 & \infty & 2 & (0) \\
 (0) & \infty & 3 & \infty & 4 \\
 \infty & (0) & \infty & 3 & \infty
 \end{pmatrix}$$

$$\begin{pmatrix}
 \infty & \infty & 2 & (0) & \infty \\
 (0) & \infty & 1 & \infty & \infty \\
 2 & 1 & \infty & 3 & (0) \\
 \infty & (0) & 3 & \infty & 4 \\
 \infty & \infty & (0) & 4 & \infty
 \end{pmatrix}$$

$A \rightarrow D, B \rightarrow A, C \rightarrow E, D \rightarrow B, E \rightarrow C$

$A \rightarrow D, D \rightarrow B, B \rightarrow A, C \rightarrow E, E \rightarrow C$

\therefore The route is not satisfied

The next minimum is 1.

$$\begin{pmatrix}
 \infty & \infty & 2 & (0) & \infty \\
 \infty & \infty & (1) & \infty & \infty \\
 2 & 1 & \infty & 3 & (0) \\
 \infty & (0) & 3 & \infty & 4 \\
 (0) & \infty & \infty & 4 & \infty
 \end{pmatrix}$$

$A \rightarrow D, B \rightarrow C, C \rightarrow E, D \rightarrow B, E \rightarrow A$

$A \rightarrow D, D \rightarrow B, B \rightarrow C, C \rightarrow E, E \rightarrow A$

$A \rightarrow D \rightarrow B \rightarrow C \rightarrow E \rightarrow A$

Cost = $2 + 5 + 4 + 2 + 3 = 16$

HW
1) Solve the assignment problem?

	A	B	C	D
I	1	4	6	3
II	9	7	10	9
III	4	5	11	7
IV	8	7	8	5

The cost matrix is given by

$$\begin{pmatrix} 1 & 4 & 6 & 3 \\ 9 & 7 & 10 & 9 \\ 4 & 5 & 11 & 7 \\ 8 & 7 & 8 & 5 \end{pmatrix}$$

$$\begin{pmatrix} 0 & 3 & 5 & 2 \\ 2 & 0 & 3 & 2 \\ 0 & 1 & 7 & 3 \\ 3 & 2 & 3 & 0 \end{pmatrix}$$

$$\begin{pmatrix} (0) & 3 & 2 & 2 \\ 2 & (0) & \times & 2 \\ \times & 1 & 4 & 3 \\ 3 & 2 & (0) & \times \end{pmatrix}$$

3) Given the following matrix of Setup Costs show how to sequence production so as to minimize Setup cost per cycle.

		To				
		A	B	C	D	E
From	A	-	2	5	7	1
	B	6	-	3	8	2
	C	8	7	-	4	7
	D	12	4	6	-	5
	E	1	3	2	8	-

The cost matrix is given by

$$\begin{pmatrix} \infty & 2 & 5 & 7 & 1 \\ 6 & \infty & 3 & 8 & 2 \\ 8 & 7 & \infty & 4 & 7 \\ 12 & 4 & 6 & \infty & 5 \\ 1 & 3 & 2 & 8 & \infty \end{pmatrix}$$

$$\begin{pmatrix} \infty & 1 & 4 & 6 & 0 \\ 4 & \infty & 1 & 6 & 0 \\ 4 & 3 & \infty & 0 & 3 \\ 8 & 0 & 2 & \infty & 1 \\ 0 & 2 & 1 & 7 & \infty \end{pmatrix}$$

	A	B	C	D	E
A	∞	1	3	6	(0)
B	4	∞	(0)	6	∞
C	4	3	∞	(0)	3
D	8	(0)	1	∞	1
E	(0)	2	∞	7	∞

A \rightarrow E, B \rightarrow C, C \rightarrow D, D \rightarrow B, E \rightarrow A

A \rightarrow E, E \rightarrow A, B \rightarrow C, C \rightarrow D, D \rightarrow B.

The root is not satisfied.

The next minimum is 1

∞	1	3	6	(0)	✓
4	∞	∞	6	∞	✓
4	3	∞	(0)	3	
8	∞	(1)	∞	1	✓
(0)	2	∞	7	∞	✓

∞	(0)	3	5	∞	✓
3	∞	(0)	5	∞	✓
4	3	∞	(0)	4	
7	∞	1	∞	(1)	
(0)	2	1	7	∞	

A \rightarrow B, B \rightarrow C, C \rightarrow D

D \rightarrow E, E \rightarrow A.

Optimum cost = 2 + 3 + 4 + 5 + 1

= 15

Optimum cost = 15

A) A salesman has to visit five cities A, B, C, D and E distances (in hundred km) b/w the five cities and follows:

		To				
		A	B	C	D	E
From	A	-	7	6	8	4
	B	7	-	8	5	6
	C	6	8	-	9	7
	D	8	5	9	-	8
	E	4	6	7	8	-

If the salesman starts from city A and has to come back to A, which route he should select so that the total distance travelled by him is minimized -

The cost matrix is given by

$$\begin{pmatrix}
 \infty & 7 & 6 & 8 & 4 \\
 7 & \infty & 8 & 5 & 6 \\
 6 & 8 & \infty & 9 & 7 \\
 8 & 5 & 9 & \infty & 8 \\
 4 & 6 & 7 & 8 & \infty
 \end{pmatrix}$$

$$\begin{pmatrix} \infty & 3 & 2 & 4 & 0 \\ 2 & \infty & 3 & 0 & 1 \\ 0 & 2 & \infty & 3 & 1 \\ 3 & 0 & 4 & \infty & 3 \\ 0 & 2 & 3 & 4 & \infty \end{pmatrix}$$

$$\begin{pmatrix} \cancel{\infty} & 3 & (0) & 4 & \cancel{\infty} \\ 2 & \infty & 1 & (0) & 1 \\ (0) & 2 & \infty & 3 & 1 \\ 3 & (0) & 2 & \infty & 3 \\ \cancel{\infty} & 2 & 1 & 4 & \infty \end{pmatrix}$$

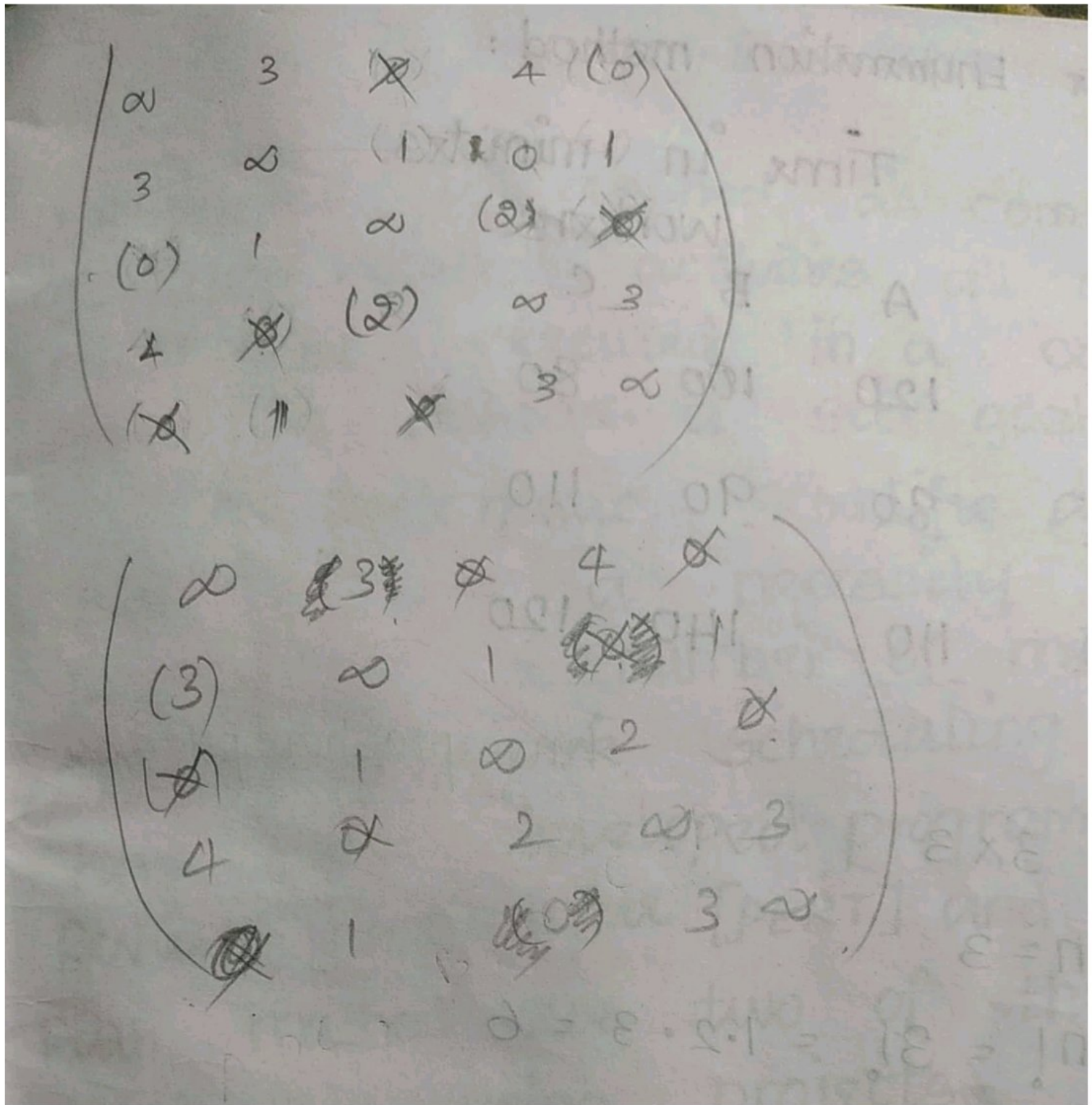
$$\begin{pmatrix} \infty & 3 & (0) & 4 & \cancel{\infty} \\ 3 & \infty & 1 & (0) & 1 \\ \cancel{\infty} & 1 & \infty & 2 & (0) \\ 4 & (0) & 2 & \infty & 3 \\ (0) & 1 & \cancel{\infty} & 3 & \infty \end{pmatrix}$$

$A \rightarrow C, B \rightarrow D, C \rightarrow E, D \rightarrow B, E \rightarrow A$

$A \rightarrow C, C \rightarrow E, E \rightarrow A, B \rightarrow D, D \rightarrow B$

The root is not satisfied

The next minimum is



Complete Enumeration method:

Job		Time in minutes		
		Workers		
		A	B	C
I		120	100	80
II		80	90	110
III		110	140	120

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3x3

$$n = 3$$

$$n! = 3! = 1 \cdot 2 \cdot 3 = 6$$

$$A_1 - B_2 - C_3 = 120 + 90 + 120 = 330$$

$$A_1 - B_3 - C_2 = 120 + 140 + 110 = 370$$

$$A_2 - B_1 - C_3 = 80 + 100 + 120 = 300$$

$$A_2 - B_3 - C_1 = 80 + 140 + 80 = 300$$

$$A_3 - B_1 - C_2 = 110 + 100 + 110 = 320$$

$$A_3 - B_2 - C_1 = 110 + 90 + 80 = 280$$

Least that the minimum