

Annai Vailankenni Arts
and Science dg TNJ-7

B.Com - CA

IV - CA -

Management Accounting

Pay Back ^{high alc} period (Sum)

Alc Rate of Return

Discounted cash flow

Pay Back period

Net Present Value

Profitability index

Internal rate of return

Pay Back Period

= $\frac{\text{Initial Invt.}}{\text{Annual Cash inflow}}$

Annual Cash inflow

NO:1 Method No: 1

A Project costs Rs 1,00,000 and yields an annual cash inflow Rs 20,000 for 7 yrs Calculate

Pay Back Period

$$= \frac{100000}{20,000} = 5 \text{ yrs.}$$

1,00,000

Problem 31 : A Limited Company is considering investing in a project requiring a capital outlay of Rs. 2,00,000. Forecast of annual income after depreciation but before tax is as follows:

Year	Rs.
1	1,00,000
2	1,00,000
3	80,000
4	80,000
5	40,000

Depreciation may be taken as 20% on original cost and tax at 50% of net income. Calculate :

a) Pay-back method.

Method 2

Working Notes.

1. $1,00,000 \times 50\% = 50,000$

2. " " " " = "

3. $80,000 \times 50\% = 40,000$

4. " " " " = "

5. $40,000 \times 20\% = 8,000$

d) income after depreciation,
but before tax.

Center Value 3rd

40000 is fixed

OR $2,00,000 \times \frac{20}{100} = 40,000$

Year	Profit	Tax 50%	After 50% (Assumptions)	Depre	Cash flow	Cum cash flow
1	1,00,000	50,000	50,000	40,000	90,000	90,000
2	1,00,000	50,000	50,000	40,000	90,000	+180,000
3	80,000	40,000	40,000	40,000	80,000	+260,000
4	80,000	40,000	40,000	40,000	80,000	+340,000
5	40,000	20,000	20,000	40,000	60,000	+400,000

A/c Rate of Return

$$\text{ARR} = \frac{\text{Average Annual Profit} \times 100}{\text{Original Investment}}$$

(OR)

$$\frac{\text{Average Annual Profit} \times 100}{\text{Average Investment}}$$

Average Investment calculate

$$= \frac{\text{Original Investment}}{2}$$

$$\text{(Or)} = \frac{\text{Original Investment} - \text{Scrap value}}{2}$$

Alc Rate of Return

Sum: Answer

Particulars	A	B
Total profit (after dep. interest tax)	6000	10000
Life yr	4	5

$$= \frac{6000}{4} \quad \frac{10000}{5}$$

Average \cong 1500 2000
Net profit

A Investment = 20000

B Investment = 30000

$$= \frac{1500}{20000} \times 100$$

$$= \frac{2000}{30000} \times 100$$

$$\frac{2000}{30000} \times 100 = 6.67\%$$

Problem 3: There are two projects A and B. The cost of the project is Rs. 30,000 in each case. The cash inflows are as under:

Year	Cash inflows	
	Project A	Project B
1	10,000	2,000
2	10,000	4,000
3	10,000	24,000

Calculate pay back period.

Solution:

Year	Project A		Project B	
	Cash inflows Rs.	Cumulative Cash inflows Rs.	Cash inflows Rs.	Cumulative Cash inflows Rs.
1	10,000	10,000	2,000	2,000
2	10,000	20,000	4,000	6,000
3	10,000	30,000	24,000	30,000

The pay-back period is 3 years in both the cases. However project A is better compared to project B because cash inflows are greater in the initial years.

Problem 4: A project cost Rs. 5,00,000 and yields annually a profit of Rs. 80,000 after depreciation at 12% p.a. but before tax of 50%. Calculate pay back period.

(B.Com., Bharathidasan)

Solution:

$$\text{Pay back period} = \frac{\text{Initial investment}}{\text{Annual cash inflow}}$$

$$\text{Initial Investment} = \text{Rs. 5,00,000}$$

$$\text{Annual cash inflow} = \text{Profit after Tax plus Depreciation}$$

	Rs.
Profit before tax	80,000
Less: Tax @ 50%	40,000
Profit after tax	40,000
Add: Depreciation (Rs. 5,00,000 × 12%)	60,000
Annual cash inflow	1,00,000

Problem 6: A company proposing to expand its production can go in either for an automatic machine costing Rs. 2,24,000 with an estimated life of 5½ years or an ordinary machine costing Rs. 60,000 having an estimated life of 8 years. The annual sales and costs are estimated as follows:

	Automatic Machine Rs.	Ordinary Machine Rs.
Sales	1,50,000	1,50,000
Costs:		
Material	50,000	50,000
Labour	12,000	60,000
Variable Overheads	24,000	20,000

Compute the comparative profitability of the proposals under the pay-back period and post pay-back period. Ignore Income-tax.

(B.Com., Bharathidasan adapted)

Solution:

Profitability Statement

	Automatic Machine Rs.	Ordinary Machine Rs.
Cost of the machine	2,24,000	60,000
Sales	1,50,000	1,50,000
Less: Cost(Material, labour, overhead)	86,000	1,30,000
Annual Cash inflow	64,000	20,000

Pay back period $\frac{2,24,000}{64,000} = 3\frac{1}{2}$ yrs. $\frac{60,000}{20,000} = 3$ Yrs.

Profitability beyond pay-back =

64,000 × 2 (5½ yrs. – 3½ yrs.) = Rs. 1,28,000
20,000 × 5 (8 yrs. – 3 yrs.) = Rs. 1,00,000

From the viewpoint of pay-back period alone, ordinary machine

period.

pay-back

Problem 10: A firm is considering two projects A and B. Following particulars are available:

	Project A	Project B
Cost	Rs.1,00,000	Rs. 1,00,000
Annual Cash Inflows	Rs. 25,000	Rs. 20,000
Economic Life	10 years	10 year

Which project will you suggest under a. Pay back period
b. Post pay back profit and c. Post pay back profitability index

Solution:

(B.Com., Bharathidasan adapted)

a. Pay back period = Initial Investment / Annual Cash Inflows

$$\text{Project A} = \text{Rs.1,00,000} / 25,000 = 4 \text{ years}$$

$$\text{Project B} = \text{Rs.1,00,000} / 20,000 = 5 \text{ years}$$

Project A has shorter pay back period and hence it is suggested.

b. Post pay back profit = Annual Cash Inflows (Life of the asset - Pay back period)

$$\text{Project A} = \text{Rs.}25,000 (10 \text{ years} - 4 \text{ years})$$

$$= \text{Rs.}25,000 \times 6 \text{ years} = \text{Rs.}1,50,000$$

$$\text{Project B} = \text{Rs.}20,000 (10 \text{ years} - 5 \text{ years})$$

$$= \text{Rs.}20,000 \times 5 \text{ years} = \text{Rs.}1,00,000$$

Post pay back profit is higher in Project A than Project B. Hence, project A is suggested.

c. Post pay back profitability index $\frac{\text{Post pay back profit}}{\text{Initial investment}} \times 100$

$$\text{Project A} = \text{Rs.}1,50,000 / 1,00,000 \times 100 = 150\%$$

$$\text{Project B} = \text{Rs.}1,00,000 / 1,00,000 \times 100 = 100\%$$

Profitability Index of Project A is higher than Project B. Hence, Project A should be chosen.

NET PRESENT VALUE

Problem 11: Project X initially costs Rs. 25,000. It generates the following cash inflows:

Year	Cash inflows	Present Value of Re. 1 at 10%
1	Rs. 9,000	0.909
2	Rs. 8,000	0.826
3	Rs. 7,000	0.751
4	Rs. 6,000	0.683
5	Rs. 5,000	0.621

Taking the cut-off rate as 10%, suggest whether the project should be accepted or not.