

# BHARATHIDASAN UNIVERSITY Tiruchirappalli- 620024, Tamil Nadu, India

**Programme: M.A., HUMAN RESOURCE MANAGEMENT** 

**Course Title :Organizational Behaviour** 

Course Code: 22HRM1CC4

## Unit-I Basic Behavioral Concepts

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## **Basic Behavioural Concepts**

Welcome to this presentation on the foundations of behaviour and how it applies to the world around us.



### Fundamentals of Psychology

#### **Definition and Scope**

The scientific study of the mind and behaviour. It encompasses various fields like cognition, perception, emotions, personality, and social interactions.

#### **Key Concepts**

Central concepts include learning, memory, motivation, perception, and personality. These concepts provide a framework for understanding human behaviour.



### Schools of Psychology

#### Behaviourism

Focuses on observable behaviour and environmental influences. It emphasizes learning through conditioning and reinforcement.

#### Cognitive Psychology

Studies mental processes like thinking, memory, and language. It explores how individuals process information and make decisions.

#### **Humanistic Psychology**

Emphasizes human potential, selfactualization, and personal growth. It recognizes the unique qualities and experiences of each individual.



# Application and Functions of Psychology



#### Clinical Psychology

Provides therapy and treatment for mental health conditions. It helps individuals overcome challenges and improve their well-being.



#### **Educational Psychology**

Focuses on learning and teaching processes. It helps educators understand student development and design effective teaching strategies.

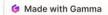


## Industrial/Organizational Psychology

Applies psychological principles to work settings. It helps organizations improve employee performance, productivity, and job satisfaction.

## **Industrial Psychology**

		1	Selection and Assessment				
		2	7	Γraining	gand Development		
		3		Per	formance Management		
		4			Organizational Design		
		5			Employee Well-being		



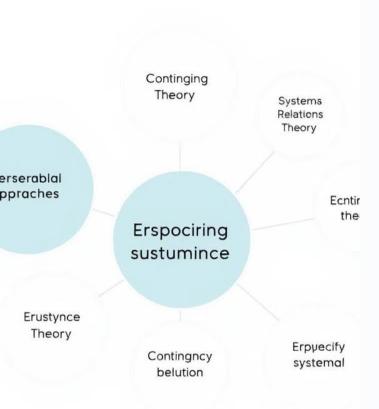
# Organisational Behaviour - Concept, Meaning, Objectives

#### Concept and Meaning

Studies how individuals and groups behave within organisations. It examines factors that influence behaviour, such as motivation, leadership, and culture.

#### **Objectives**

To understand and predict behaviour, improve communication and teamwork, enhance motivation and productivity, and create a positive work environment.



# Approaches and Models in Organisational Behaviour

#### 1 Classical Approach

Emphasizes efficiency and scientific management. It focuses on task specialization, standardization, and hierarchical control.

#### 2 Human Relations Approach

Recognizes the importance of human factors in the workplace, such as employee motivation, satisfaction, and interpersonal relationships.

#### 3 Contingency Approach

Suggests that there is no one best way to manage. It emphasizes adapting management styles and practices based on specific situations and contexts.

## Historical Development of Organisational Behaviour

#### Early Years (1900-1930)

The early years of organisational behaviour were marked by the rise of scientific management and the emphasis on efficiency.

#### Human Relations Era (1930-1960)

The human relations era saw a shift towards understanding human factors, such as motivation, satisfaction, and interpersonal relationships.

#### Modern Era (1960-Present)

The modern era of organisational behaviour continues to evolve, incorporating diverse perspectives and incorporating new technologies and challenges.

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### Five Anchors of Organisational Behaviour

1	Individual Behaviour Understanding individual differences, values, perceptions, and motivations.							
2	Group Behaviour  Examining group dynamics, teamwork, leadership, and conflict resolution.							
3			J	onal Processes Inizational structures, communication, decision-making, and gement.				
4				Organisational Culture  Analyzing the shared values, beliefs, and norms that influence behaviour within organizations.				



## Conclusion and Key Takeaways

Organizational Behaviour is a complex and dynamic field, providing valuable insights for understanding, predicting, and influencing behaviour in organizations. By embracing a holistic approach, focusing on individual and group dynamics, and adapting to evolving contexts, individuals and organizations can thrive and achieve their goals.

## Fundamentals of Psychology: Schools, Applications, and Functions

Psychology is the scientific study of behavior and mental processes. It has several schools of thought, which represent different ways of understanding human behavior:

#### **Schools of Psychology:**

- •Structuralism: Founded by Wilhelm Wundt, structuralism focuses on breaking down mental processes into their most basic components. It used introspection as its primary method of study.
- •Functionalism: Led by William James, functionalism emphasizes the functions of the mind and how it helps individuals adapt to their environment.
- •Behaviorism: This school, associated with John B. Watson and B.F. Skinner, focuses on
- •Gestalt Psychology: This approach, led by figures like Max Wertheimer, emphasizes that the whole is greater than the sum of its parts. It studies perception and problem-solving.
- •Psychoanalysis: Developed by Sigmund Freud, psychoanalysis explores the unconscious mind and how it influences behavior.
- •Humanistic Psychology: Founded by Carl Rogers and Abraham Maslow, this approach emphasizes human potential, self-actualization, and individual choice.

#### **Applications of Psychology:**

Psychology is applied in various fields, including education, clinical practice, counseling, health, forensic psychology, sports, and business.

#### **Functions of Psychology:**

- Description: Identifying and understanding behaviors.
- •Explanation: Understanding the causes and reasons behind behavior.
- •**Prediction**: Anticipating how individuals will behave in certain situations.
- •Control: Modifying behavior to achieve desired outcomes.

#### **Objectives of Organizational Behavior (OB)**

The key objectives of OB are:

- •Improving Productivity: Enhancing employee performance and efficiency.
- •Increasing Job Satisfaction: Promoting a positive work environment to boost morale.
- •Developing Leadership: Identifying and training effective leaders within the organization.
- •Fostering Innovation: Encouraging creativity and innovation within teams and individuals.
- •Effective Communication: Promoting open and clear communication within the organization.

#### **Approaches to Organizational Behavior**

- •The Classical Approach: Focuses on structure and control, often associated with scientific management by Frederick Taylor. It emphasizes efficiency through hierarchy, standardization, and specialization.
- •The Human Relations Approach: Focuses on the social aspects of work, arguing that employee satisfaction and motivation lead to higher productivity. This approach was developed through the Hawthorne studies.
- •The Behavioral Approach: Builds on the human relations approach and uses behavioral science techniques to improve the workplace.
- •The Contingency Approach: This approach argues that there is no one-size-fits-all solution to management and organizational problems. The best course of action depends on the specific situation. The Systems Approach: This approach views the organization as a system with interrelated parts, including both the employees and the environment.

#### **Models of Organizational Behavior**

- •The Autocratic Model: Employees are controlled by managers, and the primary motive is power. Managers make decisions without input from employees.
- •The Custodial Model: This model focuses on employee welfare and financial security. It assumes that employees will work well if they are provided with job security and benefits.

- •The Supportive Model: Managers provide support to employees, focusing on motivation and personal growth.
- •The Collegial Model: Encourages a partnership between managers and employees, with a focus on collaboration and shared responsibility for success.
- •The System Model: This model views the organization as a system in which employees and management are part of an interconnected whole, focused on achieving organizational goals.

#### **Historical Development of Organizational Behavior (OB)**

- •Early Beginnings: OB has its roots in the early 20th century, with the development of scientific management and the work of early psychologists like Frederick Taylor and Elton Mayo.
- •The Hawthorne Studies (1920s-1930s): These studies revealed the importance of social factors in the workplace, particularly the effect of group dynamics on individual performance.
- •Post-World War II: During this time, OB expanded with the rise of human relations theory, and ideas like Maslow's hierarchy of needs and Herzberg's motivation-hygiene theory gained prominence.
- •The 1970s and Beyond: OB continued to evolve, with a greater emphasis on understanding organizational culture, power, leadership, and organizational change. It became a multidisciplinary field, incorporating elements of sociology, psychology, and management theory.

#### **Five Anchors of Organizational Behavior**

The five anchors of organizational behavior provide a foundation for understanding and applying OB principles:

- •Multidisciplinary Anchor: OB draws on knowledge from various disciplines, including psychology, sociology, economics, and anthropology.
- •Interdisciplinary Anchor: OB integrates theories and approaches from different fields to create a comprehensive understanding of organizational behavior.
- •Contingency Anchor: This principle asserts that there is no one-size-fits-all approach to managing organizations; the best practices depend on the situation and context.
- •Humanistic Anchor: Focuses on the value of people within organizations, emphasizing individual dignity, self-esteem, and personal growth