

**BHARATHIDASAN UNIVERSITY** Tiruchirappalli-620024 Tamil Nadu, India

### **Programme: M.A., HUMAN RESOURCE MANAGEMENT**

### **Course Title : Compensation Management** Course Code : 22HRM2CC11

**Unit-IV Machineries of wages** 

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## **Machineries of Wage Fixation**

Wage fixation is a crucial process that ensures fair compensation for workers. This involves a complex system of commissions, legislation, and collective agreements that balance the needs of employees and employers.



### Pay Commissions - Role of Conciliation

### **Pay Commissions**

Government-appointed commissions that investigate and recommend appropriate wage levels for different industries and regions.

### Conciliation

Facilitating dialogue and compromise between employers and workers to resolve wage disputes and ensure fair outcomes.

# Labor Laws:

### **Minimum Wage Legislation**

### Legal Framework

Minimum wage laws establish a base level of compensation to protect workers and prevent exploitation.

### **Periodic Review**

Minimum wages are often revised over time to account for changes in the cost of living and economic conditions.

### **Enforcement**

Effective implementation and monitoring of minimum wage laws is crucial to ensure compliance by employers.

### **Collective Agreements and Productivity Agreements**

### **Collective Bargaining**

Unions and employers negotiate wages, benefits, and working conditions through collective agreements.

#### **Productivity Agreements**

Agreements that link wages to worker productivity, incentivizing efficiency and performance improvements.

### **Dispute Resolution**

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Mechanisms for resolving disputes over the interpretation and application of collective agreements.



### **Profit Sharing and Bonus**



### **Profit Sharing**

Employees receive a portion of the company's profits as additional compensation.



### Bonuses

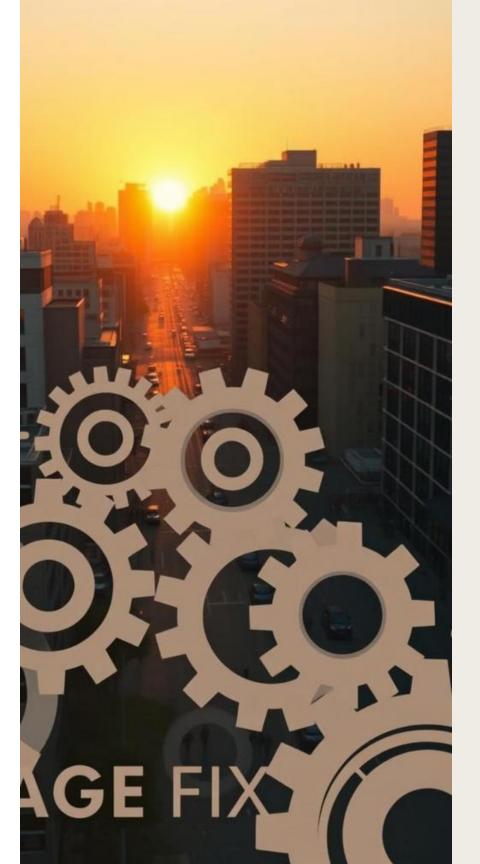
Performance-based payments that reward individual or team achievements and contributions.



### Incentives

These schemes incentivize high performance and align the interests of workers and the organization.





### **Machineries of Wage Fixation**

This presentation explores the various mechanisms employed in India for setting wages, examining their strengths, weaknesses, and potential for future improvement.

### **Competency Based** Compensation Skill-based Approach

Focuses on the skills and knowledge required for a specific role, rewarding individuals based on their competence.

### **Career Progression**

Provides a clear path for employees to advance their careers by acquiring new skills and developing their expertise.

#### **Objective Assessment**

Emphasizes objective measures, reducing subjectivity in compensation decisions and creating a fairer system.

### Wage Boards

### Tripartite Structure

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Composed of representatives from employers, workers, and the government to ensure a balanced approach.

### Industry-specific Regulations

Established for specific industries, aiming to address the unique wage issues prevalent in each sector.

### 3 Minimum Wage Standards

Play a crucial role in setting minimum wage standards and addressing potential exploitation of workers.



### **Pay Commissions**

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#### **Periodic Reviews**

Conduct periodic reviews of pay scales and benefits for government employees, ensuring their remuneration remains competitive.

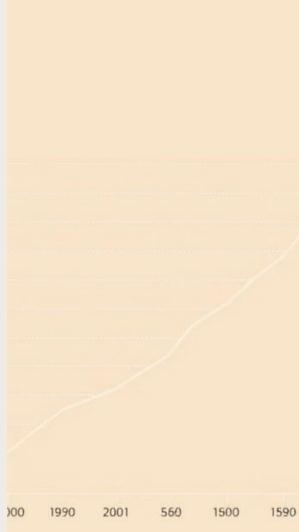
#### Wage Adjustments

Recommend adjustments to salaries and allowances based on factors like inflation, cost of living, and economic performance.



#### **Employee Morale**

Contribute to improved employee morale and motivation by ensuring that salaries are fair and aligned with market trends.



#### Pay commisions

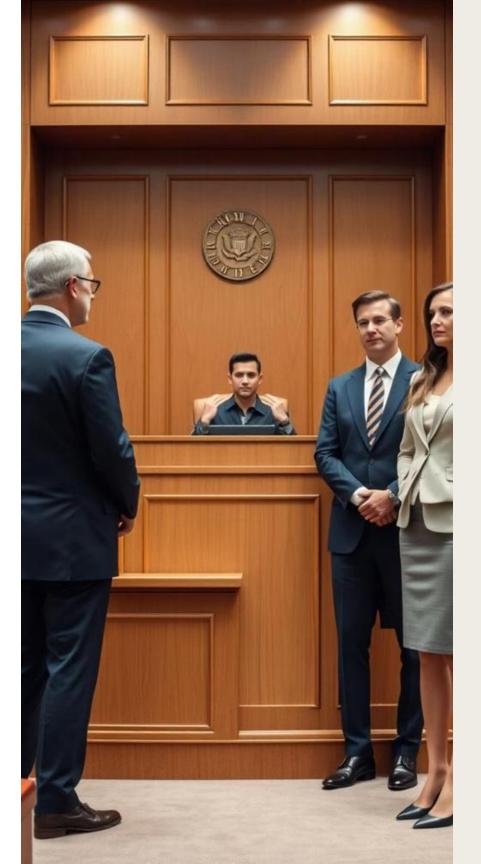
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### Role of Conciliation, Adjudication, and Arbitration in Wage Fixation

#### Conciliation

An attempt to resolve disputes through negotiation and compromise between parties.

#### Adjudication

Involves a formal legal process where a court or tribunal decides on the matter.

### Arbitration

An independent third party is appointed to hear both sides and issue a binding decision.



### **Collective Agreements and Productivity Agreements**

#### **Collective Agreements**

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2

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Formal contracts negotiated between employers and trade unions, outlining wages and working conditions.

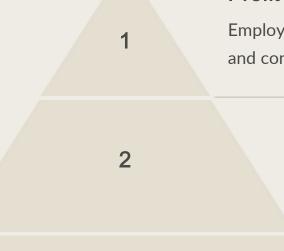
#### **Productivity Agreements**

Focus on linking wage increases to improvements in productivity and efficiency within a company.

#### **Mutual Benefits**

Ensure both employers and employees benefit from mutually agreed-upon terms.

### Profit Sharing and Bonus



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### **Profit Sharing**

Employees receive a portion of the company's profits based on their performance and contributions.

#### Bonus

Additional payments made to employees based on company performance, individual productivity, or special occasions.

#### Motivation and Alignment

Encourage employee motivation and align their interests with those of the company.

### Landmark Judgments of the Supreme Court in Wage Area

1	1	<b>Minimum Wage</b> Supreme Court judgments have clarified the definition and applicability of minimum wages.		
2	2		<b>Equal Pay</b> Court rulings have upheld the principle of equal pay for equal work, regardless of gender, caste, or religion.	
3	3			<b>Bonus and Profit Sharing</b> Established clear legal frameworks for the calculation and distribution of bonus and profit-sharing schemes.



### Challenges in Effective Wage Fixation

### Inflation

Fluctuations in inflation can erode the purchasing power of wages, necessitating adjustments.

### Skill Gaps

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Mismatches between skills demanded by employers and those possessed by workers can lead to wage disparities.

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#### **Regional Disparities**

Wage levels can vary significantly across different regions within India, creating inequalities.

### The Way Forward: Towards a Balanced and Equitable Wage Structure

A balanced approach combining various mechanisms, including competencybased compensation, industry-specific wage boards, and legal frameworks, is crucial for building a fairer and more equitable wage system.

