

BHARATHIDASAN UNIVERSITY Tiruchirappalli-620024 Tamil Nady, India

Programme: M.A., HUMAN RESOURCE MANAGEMENT

Course Title : Compensation Management Course Code : 22HRM2CC11

Unit-VI Psychological framework on Compensation

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Psychological Framework on Compensation

Compensation is a complex and multifaceted aspect of organizational behavior, driven by various psychological factors. This framework explores the intricate relationship between compensation, motivation, and employee well-being.



The Motivational Role of Payment Reward

Extrinsic Motivation

Monetary rewards can serve as powerful extrinsic motivators, driving employees to perform better in order to earn higher pay or bonuses.

Perceived Fairness

Employees' perception of the fairness and equity of the compensation system can greatly impact their motivation and job satisfaction.

Goal-Setting

Linking compensation to clear, measurable goals can help employees stay focused and motivated to achieve desired outcomes.

Motivation and Compensation

Intrinsic Motivation

Meaningful work, personal growth, and a sense of purpose can intrinsically motivate employees beyond just financial rewards.

Total Rewards

Effective compensation strategies consider not just monetary pay, but also benefits, career development, and work-life balance.

Personalized Approach

Tailoring compensation to individual needs and preferences can help foster stronger employee engagement and loyalty.



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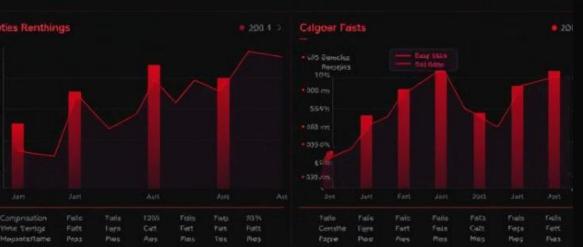
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Opportunities, **Challenges, and Recent Trends in Compensation**

Flexible Rewards

The rise of flexible and personalized compensation options, such as variable pay and non-monetary benefits.

Increased emphasis on pay transparency to promote fairness and address pay equity concerns.

Data-Driven Decisions

Leveraging data analytics to make more informed, strategic decisions about compensation and reward structures.

Balancing Priorities

Addressing the challenge of balancing competitive pay, cost control, and employee satisfaction.

Pay Transparency



Psychological Framework on Compensation

This presentation explores the psychological underpinnings of compensation, highlighting the motivational role of pay and rewards.

Understanding the Motivational Role of Pay and Rewards

Intrinsic Motivation

Driven by internal factors such as personal fulfillment, sense of purpose, and growth.

Extrinsic Motivation

Driven by external factors such as pay, bonuses, and recognition. These incentives can act as motivators for certain actions or behaviors.

Compensation

Content Perspectives: Needs, Equity, and Expectancy

Needs Theory

Compensation should meet employees' basic needs, such as survival and safety, as well as higher-level needs, such as self-esteem and selfactualization.

Equity Theory

Employees compare their compensation to that of others and seek fairness and balance.

Expectancy Theory

Employees are more likely to be motivated if they believe that their efforts will lead to desired outcomes, such as higher pay or recognition.

Intrinsic and Extrinsic Motivation: Balancing the Equation





Generational Shifts in Compensation Expectations



Gen Z

Value work-life balance, flexibility, and meaningful work over traditional compensation.



Millennials

Seek opportunities for growth, development, and career advancement.

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Gen X

Focus on security, stability, and competitive compensation packages.

Leveraging Data Analytics for Compensation Insights

Market Research

Gathering data on industry benchmarks and competitive compensation packages.

Performance Analysis

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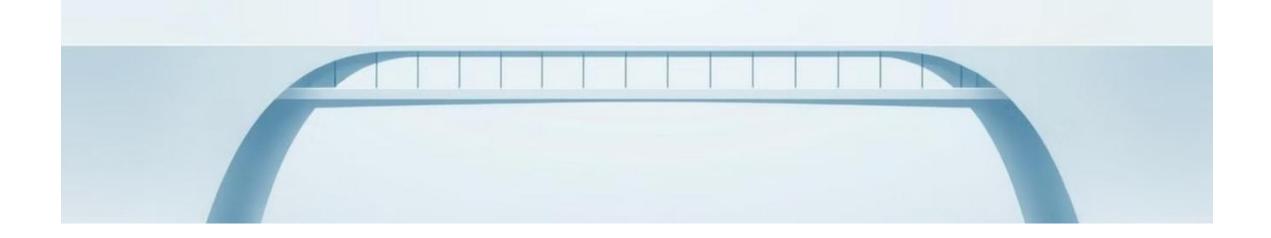
Identifying the correlation between compensation and employee performance, productivity, and engagement.

Compensation Optimization

Making data-driven decisions to adjust compensation strategies and ensure alignment with organizational goals.

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Mitigating Compensation-related Challenges

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Retention

Attracting and retaining top talent through competitive compensation and benefits packages.

Motivation

Creating a culture of recognition and appreciation, rewarding high performance, and aligning compensation with individual goals.

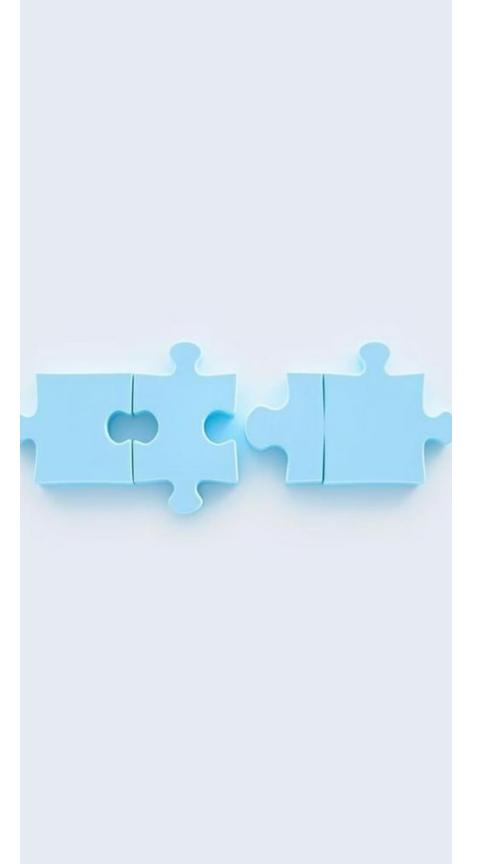
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Fairness

Addressing pay equity concerns, promoting transparency, and creating a system of clear compensation guidelines.

Conclusion: Towards a Holistic Compensation Strategy

A holistic compensation strategy should integrate psychological principles, market trends, and ethical considerations to create a system that motivates, rewards, and aligns with organizational objectives.





Ethical Considerations in Compensation Practices

Pay Equity

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Ensuring that employees are compensated fairly and equitably, regardless of gender, race, or other protected characteristics.

Transparency

Communicating compensation practices clearly and openly to employees.

Accountability

Establishing processes for addressing concerns and ensuring that compensation practices are ethical and responsible.

Intrinsic and Extrinsic Motivation: Balancing the Equation



Conclusion: Towards a Holistic Compensation Strategy

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