

BHARATHIDASAN UNIVERSITY Tiruchirappalli- 620024, Tamil Nadu, India

Programme: M.A.HUMAN RESOURCE MANAGEMENT

Course Title : Total Quality Management

Course Code: 22HRM4CC17

UNIT – VI Case Studies

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Case Studies on TQM Implementation

Agenda

- Changing Company Culture
- Competitive Strategy
- Secrets to TQM in Modern Companies

Case Study 1: Changing Company Culture

- Company: Toyota
- Focus:
- - Emphasis on continuous improvement (Kaizen)
- - Employee involvement in quality circles
- Outcome:
- Enhanced productivity and quality

Lessons from Toyota

- Key Takeaways:
- - Foster a culture of continuous improvement
- Engage employees in decision-making

Case Study 2: Competitive Strategy

- Company: Apple Inc.
- Focus:
- Innovative design and superior customer experience
- Integration of quality management in product lifecycle
- Outcome:
- Market leadership and customer loyalty

Lessons from Apple

- Key Takeaways:
- - Align quality management with strategic goals
- - Focus on customer-centric innovation

Case Study 3: Secrets to TQM in Modern Companies

- Company: Samsung Electronics
- Focus:
- Implementation of Six Sigma
- Quality improvement in manufacturing processes
- Outcome:
- Reduced defects and operational costs

Lessons from Samsung

- Key Takeaways:
- - Use data-driven approaches to improve quality
- Continuously monitor and refine processes

Case Study 4: Changing Company Culture

- Company: Starbucks
- Focus:
- Employee training and customer feedback integration
- - Creation of a welcoming customer experience
- Outcome:
- Increased customer satisfaction and brand loyalty

Lessons from Starbucks

- Key Takeaways:
- - Invest in employee development
- Build strong customer relationships

Case Study 5: Competitive Strategy

- Company: Amazon
- Focus:
- Streamlined logistics and operational efficiency
- Use of technology to enhance service quality
- Outcome:
- - Industry leader in e-commerce

Lessons from Amazon

- Key Takeaways:
- Leverage technology to improve quality
- - Ensure efficiency in operations

Case Study 6: Secrets to TQM in Modern Companies

- Company: Coca-Cola
- Focus:
- Standardization of quality practices across global operations
- - Customer-centric marketing strategies
- Outcome:
- Consistent brand image and global success

Lessons from Coca-Cola

- Key Takeaways:
- - Maintain consistency in quality standards
- - Adapt to local market needs

Common Themes in TQM Success

- Key Factors:
- - Leadership commitment
- Employee involvement
- - Customer focus
- Data-driven decision-making

Challenges in TQM Implementation

- Issues Faced:
- Resistance to change
- - Cultural differences
- - Resource constraints

Overcoming Challenges

- Strategies:
- - Strong leadership
- Continuous training
- - Open communication

Key Benefits of TQM

- Organizational Gains:
- Improved customer satisfaction
- Enhanced operational efficiency
- Competitive advantage

Future Trends in TQM

- Emerging Areas:
- - Integration of AI and automation
- Focus on sustainability

Conclusion

- Summary:
- - TQM is essential for achieving business excellence
- Case studies highlight the importance of strategy and culture
- Continuous improvement ensures long-term success